

APICDA

2021 Annual Report



Serving the
Communities of:

Akutan

Atka

False Pass

Nelson Lagoon

Nikolski

St. George

Unalaska (ex officio)

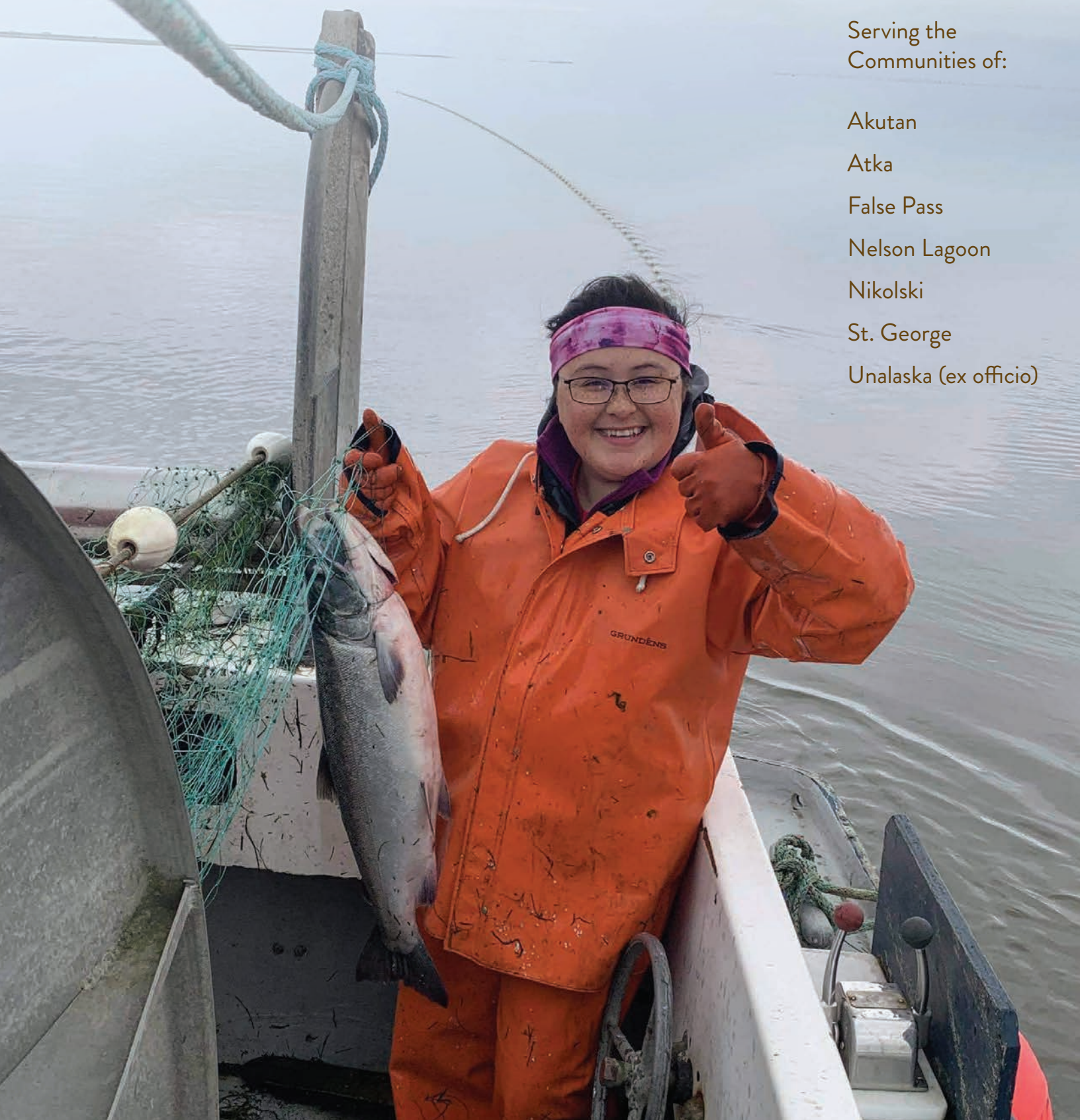




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Left: Atka Fun Run for behavioral health awareness, runners Anyisia, Makani, and Makarius, photo by Marii Swetzof.
Cover: Angela Johnson of Nelson Lagoon, photo by Katie Johnson.
Back Cover: Best friends, Emma and Tyler, making memories in St. George, photo by Hertha Kashevarof.

LETTER FROM APICDA BOARD CHAIR

Aang!

The APICDA Board and I are pleased to share APICDA's 2021 Annual Report with our communities and colleagues. Despite the challenges COVID-19 continued to bring to our communities and world, APICDA was able to expand programs, strengthen outreach with our member communities without the benefit of frequent in-region travel, and end the year with a strong financial performance.

In my home community of Atka, I'm pleased to share that we completed a decades-long health clinic replacement project with the help of APICDA's Infrastructure Grant (AIG) and Community Development Grant Program (CDGP). APICDA collaborated with regional and local partners, including the Aleutian Pribilof Island Association (APIA), City of Atka, Indian Health Service, the USDA, and the Rasmuson Foundation to fund the multi-million dollar project. I can't overstate how important this project was for our community, where we can go weeks without plane service due to inclement weather and other logistical issues. This new clinic will now give our residents access to critically important expanded health care services and diagnostics, particularly when travel options are limited.

From the Atka Health Clinic to the Nelson Lagoon Rural Power System Upgrade Project, which was spearheaded by the Alaska Energy Authority, the CDGP continues to be a successful and popular resource for our villages. In 2021, 100% of our communities participated in the program and each were awarded \$500,000 for projects. The board is pleased to see that the CDGP has been successfully serving its original purpose to fund local initiatives and leverage state, federal, and private funding.

Last year, the APICDA board also approved a supplemental funding allocation to the annual Community Dividend, providing a total of \$1.2 million in discretionary funding to local governing entities to address growing and diverse needs. The City of Atka used the funding for post office services, fuel subsidies, water and garbage assistance, dock support, and community recreation. Similar to Atka, governing entities in the region frequently use these funds for basic quality-of-life concerns like making the cost of energy more affordable for residents.

Other notable highlights from the year included the sale of the C/P Starbound by its majority owner and our long standing partner, Aleutian Spray Fisheries. APICDA held a 20% interest in this pollock catcher processor for over two decades, and the vessel traditionally processed approximately 80 percent of our pollock CDQ. For the APICDA board, the sale was bittersweet due to our long and successful partnership with the Starbound. However, we remain closely associated with Aleutian Spray Fisheries through our 50/50 partnership in the Aleutian Longline Company, which owns a fleet of four cod freezer longliners.

As we move forward through this uniquely challenging decade, the APICDA Board remains focused on ensuring financial stability amongst the volatility in the seafood industry and world markets, maintaining our meaningful level of program investments, and supporting our executive team and staff as they diligently implement APICDA's mission and the CDQ program's purpose.

The APICDA Board and I extend our best to you.

Mark Snigaroff
APICDA Board Chair
Atka, AK



LETTER FROM APICDA CEO

I am pleased to present APICDA's 2021 Annual Report, which summarizes a year that was both exceptional and challenging. The changes implemented by our board and management team over the last few years have helped to fuel our growth in new community programs. We ended the year with \$44 million in net income, a record year for APICDA, as a result of profitable operations and non-recurring sources, including the sale of our interest in the pollock catcher processor, the C/P Starbound. These events, and APICDA's overall financial performance in 2021, gave us a meaningful opportunity to reposition some of our investments and plan for future community needs and program development.

The Starbound has been an important part of APICDA's history and has harvested the majority of our pollock quota ever since our inception. In addition, it has provided jobs for our community members throughout the years, and we even know of a couple who met while working on the vessel and are raising their family in one of our member communities. As a consequence of our 22-year partnership, APICDA had many strong ties to the Starbound. However, after considering numerous factors, our board decided it was in the best interest of our communities to sell our partnership in the vessel.

While 2021 was a resounding success for APICDA in many ways, it was also a year with many challenges. The plant in St. Paul did not reopen during the summer halibut fishery for the second year due to COVID-related challenges, which prevented us from operating our halibut fishing program in St. George. To assist families affected by the loss of their halibut market, APICDA was pleased to be able to offer an emergency relief program. We also witnessed some significant declines in crab fisheries that provide important revenue to the CDQ program and many other participants in the Bering Sea. The Bristol Bay Red King Crab fishery was closed for the first time in twenty-five years, and the opilio crab quota was reduced by nearly 90% for the 2021-2022 seasons, resulting in the lowest quota levels we have seen in many years. Although these reductions are concerning, we also saw significant increases in other species, including sablefish and sockeye salmon.

It's clear that changing ocean conditions in the Bering Sea will have a significant impact on our organization and our communities in the years ahead, and it will be important that APICDA's board and management team implement a strategy that will ensure the continued stability of our community programs into the future. This year, our board voted to contribute an additional \$20 million to APICDA's long-term reserve account, which will be used to fund community programs and fishing investments in the future, helping APICDA become more resilient in the face of a changing Bering Sea.

Finally, I want to thank our incredible staff and board for their outstanding work over the last year. These accomplishments would not be possible without such a strong team of dedicated board members and employees.

Luke Fanning
APICDA CEO



PURPOSE

APICDA is structured as a 501(c)(3), Western Alaska Community Development Quota (CDQ) organization, dedicated to strengthening local fisheries-based economies through increasing direct fisheries participation in the Bering Sea and Aleutian Islands (BSAI), providing employment opportunities, building support infrastructure, and offering programs to assist the advancement of priority initiatives in the communities of Akutan, Atka, False Pass, Nelson Lagoon, Nikolski and St. George.

APICDA generates revenue through management of CDQ quota, fisheries investments in the BSAI, and tourism operations. Working closely with its board and stakeholders, APICDA reinvests proceeds in its communities through a portfolio of regional education and training, public infrastructure development, economic development initiatives, job creation, community wellness, and cultural awareness initiatives.

GOVERNANCE

APICDA's business and community investment decisions are guided by its APICDA & AJV board of directors, which has 10 members. Six directors each represent one of APICDA's communities; with the four additional seats designated to a member providing expertise from the fishing industry, the financial industry, the corporate community, and a director from Unalaska.

The APICDA & AJV boards exercise broad oversight of its management team through board and committee meetings. The boards meet at least four times per year to review the financial health of APICDA, to receive reports on current operations, and to review plans for future program changes. The APICDA board appoints committees to oversee specific corporate functions.

*In February 2022, APICDA welcomed Nicolai (Nick) Tutiakoff from Unalaska to our board. With Bill Shaishnikoff relocating to Anchorage after serving on the APICDA board for nine years, the Unalaska Fishermen's Association (UNFA) nominated Nick for the APICDA Joint Ventures board's consideration. We thank Bill for his years of guidance and support.

APICDA & APICDA JOINT VENTURES BOARD MEMBERS

Mark Snigaroff

Atka
Board Chair 2020-22, e/i/t/b
AJV Board Vice Chair

Nikki Hoblet

False Pass
Director/Vice Chair 2019-21, e/t

Hugh Pelkey

Akutan
Director 2019-21, b

Leslie Longenbaugh

Corporate Community
Director, Ex-Officio 2019-21, e/t/p

Justine Gundersen

Nelson Lagoon
Secretary/Treasurer 2019-21, e/p/b
AJV Board Chair

Tanya Lestenkof

Nikolski
Director 2019-21

Mark Mercurief

St. George
Director 2020-22, t/p/i

Robert Nickinovich

Fishing Industry
Director 2019-21, e/i/p

Pete Crandall

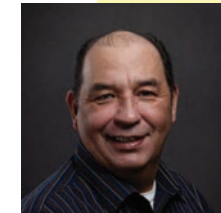
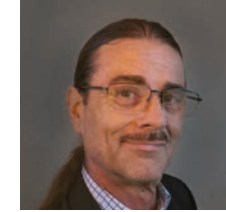
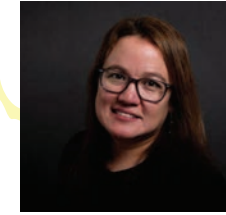
Financial Industry
Director, Ex-Officio 2021-23, e/i/b

Bill Shaishnikoff*

Unalaska
Director, Ex-Officio 2021, b/t/i

COMMITTEE MEMBERSHIPS

e - Executive Committee
i - Investment Committee
t - Programs Committee
p - Policy & Procedures Committee
b - Budget & Audit Committee



● St. George

● Nelson Lagoon

● False Pass

● Akutan

● Unalaska

● Nikolski

● Atka

Below: Iqyax and Ski Doo, Shayla and Talon in Dutch Harbor, photo by Genee Shaishnikoff.



2021



Background: Karen Ravenscroft showing Skylar how to harvest putchkies, Akutan, photo by David Ravenscroft.

2021 HIGHLIGHTS

COMMUNITY SUPPORT

- Awarded \$3,000,000 in Community Development Grant Program (CDGP) funding with \$500,000 available per community to support projects identified as high priorities through an annual strategic planning process. A wide range of projects were funded to meet critical needs, from power plant repairs to affordable housing.
- APICDA committed \$1,480,000 to fund two large-scale multi-year infrastructure projects. The Atka IRA Council was awarded \$989,000 for a small boat harbor feasibility study, and the Nelson Lagoon Tribal Council received a pledge of \$500,000 to replace their aging power distribution system and generators, as part of a collaborative effort with the Alaska Energy Authority.
- APICDA provided employment opportunities that resulted in \$1,268,380 in wages for 101 individuals through direct jobs and paid internships, regional fisheries programs, community programs that provide funding to local entities, and partnerships with seafood industry organizations and companies.
- Disbursed \$1,200,000 in Community Dividends to support municipal and tribal functions in APICDA's six communities that provide community-wide benefits. Governing entities in communities often use this funding to offset the cost of

utilities, remove hazardous waste, and support transportation infrastructure improvements.

- Community Liaison Officers (CLO), contracted in each member community, earned \$75,766 collectively in stipends for facilitating gatherings and enrichment activities, and supporting APICDA's training and education efforts.
- APICDA's Bereavement Fund provided \$21,298 to support travel and funeral expenses for grieving families in our member communities.
- Contributed \$20,000 in miscellaneous grants to communities for special events and community activities.
- Invested \$5,953 in an educational Aleutian Marketplace webinar series to strengthen and support small businesses in the region.

GROWTH AND PROGRESS

- APICDA had a strong financial performance and ended the year with a net income of \$44,100,257, increasing our consolidated equity to \$161,599,193, despite the many challenges of 2021, which included the lingering COVID-19 pandemic, volatility in the seafood industry and stock market, and supply chain disruptions worldwide.

- Due to a dedicated board and management team overseeing APICDA's investments and our hardworking harvesting partners, APICDA's 2021 gross revenues totaled \$59,123,000.
- Contributed \$20,000,000 to APICDA's long term reserve account to ensure future funding of APICDA's programs.

REGIONAL FISHERIES SUPPORT

- Contributed \$168,240 in COVID-19 relief funds to St. George fishermen to mitigate the financial impact of the COVID-related processing plant suspension in St. Paul during the summer halibut fishery.
- Provided \$120,000 in grants to local Fishermen's Associations to support the goals of long-term sustainable management of fisheries resources, reducing harvesting barriers, and increasing fisheries access at the local level.
- Invested \$32,500 to extend the fall coho fishery for Nelson Lagoon fishermen to support market access for the silver fishery. This initiative is a cooperative project between the Fishermen's Association, Peter Pan Port Moller and ADF&G to provide additional weeks of fall fishing for small boat fishermen.

- Awarded \$43,000 in grants through a program designed to promote and increase commercial and subsistence fisheries participation for APICDA residents by reimbursing a portion of eligible gear expenses.

STUDENT SUCCESS

- Supported students with care packages, back to school backpacks and supplies, and a student newsletter to share tutoring resources, student stories from the region, and writing improvement tips.
- Awarded \$174,930 in post-secondary and vocational education training scholarships to support college bound students and professional development career opportunities.
- Managed an internship program with twelve positions in the APICDA region and Anchorage, representing \$47,000 in wage compensation.
- Invested \$46,000 in grants to regional schools and correspondence programs to support hands-on educational activities to enhance students' knowledge of our oceans and fisheries, and foster career opportunities in the fishing industry.

COMMUNITY PROGRAM INVESTMENTS

In addition to supporting direct wages, employment, and workforce development opportunities, APICDA offers numerous programs designed to support a broad range of community and economic development initiatives and increase local fisheries access for our residents. The table below illustrates APICDA’s scope of community program investments but does not include our direct employment or educational support categories. In-region employment figures can be found on page 20 and scholarship investments can be found on page 26.

COMMUNITY PROGRAMS	NON-WAGES INVESTMENT
<i>Community Development Grant</i>	\$2,956,368
Direct financial support for community-led priority initiatives.	
<i>Fishermen’s Association Grant</i>	\$120,000
Funds provided to our community Fishermen Associations to support regulatory advocacy and efforts to increase fishing participation.	
<i>Nelson Lagoon Coho Fishery</i>	\$32,500
A cooperative project to provide additional weeks of fall coho fishing and market access for resident fishermen in Nelson Lagoon.	
<i>Gear Reimbursement Grant</i>	\$43,262
Funding assistance to help residents purchase new and efficient gear to maximize their harvesting efforts for commercial fishing and subsistence activities.	
<i>Community Dividend</i>	\$1,200,000
Funds to support critical municipal and tribal functions that serve a community-wide benefit.	
<i>Miscellaneous Grant</i>	\$20,000
Funding to support cultural and other enrichment activities at the community-wide level that are outside the scope of APICDA’s established program offerings.	
<i>Community Activities</i>	\$4,828
Funds to host educational activities and community events planned and implemented by APICDA’s CLOs.	
<i>Bereavement Support</i>	\$21,298
Funeral and travel related expenses for grieving families.	
<i>Donations</i>	\$125,066
Support for philanthropic initiatives primarily focused on providing social benefits and economic development in our communities and region.	
<i>Aleutian Marketplace Webinar Series</i>	\$5,953
A collaborative program with regional partners to foster small business development.	
<i>APICDA Photo Contest</i>	\$5,050
Funds awarded to resident photographers through an annual competition.	
<i>Permaculture Program</i>	\$20,000
Feasibility study to help the Atka IRA build a community-scale permaculture facility.	
COMMUNITY PROGRAM INVESTMENTS	\$4,554,325*

*The total amount contributed reflects only our community program investments and does not include direct employment or educational support categories.



Background: Stake-Net fishing in Nelson Lagoon, photo by Angela Johnson.

PROGRAMS



Background: David, Damien, and Jesse halibut fishing at Korovin Bay, Atka, photo by Nancy Zaochney.

COMMUNITY DEVELOPMENT GRANT

APICDA awarded \$500,000 per community in 2021 under its popular Community Development Grant Program (CDGP), resulting in \$3 million in grant awards. This program is designed to support high-priority local initiatives identified through an annual community-wide strategic planning process that is undertaken by leadership from the local tribe, Alaska Native Corporation and municipality, with additional involvement from youth and APICDA Community Liaison Officers. Projects and initiatives funded under this program are reached by consensus and must have full endorsement by all three governing entities in the community, ensuring that APICDA resources serve broad and wide reaching interests. The CDGP has funded 32 grants for community development projects in the Aleutian-Pribilof region since its inception in 2019.

Through the CDGP, APICDA funded a wide range of projects in 2021, from affordable housing development to power plant repairs. The Akutan Corporation received a CDGP award of \$150,000 to remodel its Salmonberry Inn, which was originally constructed in 1964 as a bunkhouse. The goal of this project was to renovate the vacant building to create four separate living units to accommodate long-term, low-income renters seeking housing in Akutan. The project helps serve an important need in Akutan, where living spaces are at a short supply, and will provide four families with an affordable, high-quality housing option.

The Salmonberry Inn project is a great example of the multiplier effects of CDGP funds. The project employed three Akutan residents, including the job foreman, lead carpenter, journeyman carpenter, and two electricians from Unalaska. Additionally, the rent received from the apartments will be reinvested back into the Corporation to support both its scholarship program and the local McGlashan Store.

Aging power infrastructure is a well-known problem for rural communities, and APICDA was pleased to help address this critical issue in Nelson Lagoon. In 2021, the Nelson Lagoon Tribal Council partnered with the Alaska Energy Authority (AEA) to upgrade the local power generation and distribution systems. The Tribe was awarded a CDGP grant of \$500,000 to supplement funding from AEA to construct a new powerhouse. This project ensures that the community will receive safe, and reliable power generation and distribution for years to come. In addition to funding this important project through APICDA's CDGP and Infrastructure grants, APICDA provided the land for the new powerhouse.

A new home is ready for a family in Akutan at the renovated Salmonberry Inn.



CDGP Funded Projects 2019 - 2021

Completed / Ongoing

Akutan <i>Project Grantees: City of Akutan and Akutan Corp.</i>		Atka <i>Project Grantees: City of Atka and the Native Village of Atka</i>		False Pass <i>Project Grantees: City of False Pass and the False Pass Tribal Council</i>	
Tsunami/Community Center	\$ 600,000	Bulk Fuel Farm Maintenance*	\$ 250,000	Harbor House Construction*	\$ 500,000
Akun Access Road Development*	\$ 350,000	Community Housing Repairs*	\$ 250,000	Community Greenhouse & Park Build	\$ 158,000
Salmonberry Inn Upgrade*	\$ 150,000	Funds for Employment Support	\$ 130,000	Residential Housing Construction	\$ 442,000
* 2021 Projects		Atka Health Clinic Construction	\$ 470,000		

Nelson Lagoon <i>Project Grantee: Nelson Lagoon Tribal Council</i>		Nikolski <i>Project Grantee: Nikolski IRA Council</i>		St. George <i>Project Grantees: City of St. George and the St. George Traditional Council</i>	
Rural Power System Upgrade*	\$ 500,000	Power Distribution Upgrade	\$ 240,000	Supplemental Employment Opportunities*	\$ 95,007
Fire Hydrant Replacement & Repair	\$ 53,761	Internet Expense Offset	\$ 24,000	Diesel Power Plant Repairs*	\$ 310,839
Emergency Energy Assistance	\$ 57,000	Subsistence & Recreational Cabin Construction	\$ 36,000	Diesel Fuel for Power Plant and Parts Inventory*	\$ 56,819
		Bulk Fuel Tank Project*	\$500,000	Power Plant & Wind Turbine Analysis*	\$ 37,335
		Potable Water Supply, Storage & Distribution Modernization	\$ 300,000	Administrator Contract	\$ 54,934
				Audit Support for STG Traditional Council	\$ 140,000
				Energy Security	\$ 80,000
				School Fuel	\$ 2,400
				Harbor - Design & Engineering	\$ 61,000
				Heavy Equipment Repair	\$10,000

Below: Nikolski model cabin at Lookout Point.



APICDA INFRASTRUCTURE GRANT (AIG)

APICDA has been funding essential infrastructure projects in its member communities since its inception. To better assist the APICDA board in prioritizing and directing financing toward larger-scale infrastructure projects, APICDA recently launched a redesigned grant program. This competitive grant has proven to be an important resource to help member communities leverage funds from state, federal and/or private sources. In 2021, the Atka IRA Council was awarded \$989,000 over three years, for a small boat harbor feasibility study. These funds will support the non-federal match required of the tribe for the project under the U.S. Army Corps of Engineers Tribal Partnership Program. In addition, the Nelson Lagoon Tribal Council received a \$500,000 pledge from APICDA towards its power upgrade project, to be awarded in 2023.

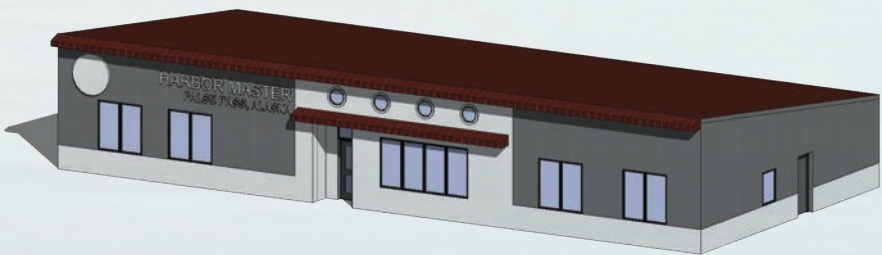
Like many villages in the region, Atka is located in a very remote area of the state with limited transportation infrastructure and harsh weather conditions. Given these characteristics, a small boat harbor could play a crucial role in developing the economy, supporting local and regional fishing activities, and safely transporting people and goods. Without a small boat harbor, fishermen are required to haul their boats each time they go out on the water, which can create an additional barrier to local residents in accessing their commercial and subsistence fisheries. The feasibility study’s objective is to assess the economic and social benefits of a small boat harbor, with the hopes of eventually achieving federal authorization and construction. APICDA has partnered with its communities on small boat harbors in the past, and we look forward to working with the Atka IRA Council throughout this project.

Below Left: Exterior image of Clark’s Point’s Powerhouse, Nelson Lagoon’s will be very similar.
Below Right: Alaska Energy Authority’s rural generator module that will be used for Nelson Lagoon’s power upgrade project.
Background: Potential site of Atka’s small boat harbor, AIG funds supported Atka IRA Council’s feasibility study to assess the economic and social benefits of a small boat harbor.



The primary purpose of Nelson Lagoon’s power system upgrade project is to upgrade and renovate the existing power generation, electrical distribution, fuel storage and handling, and heat recovery facilities. The local power plant was built in 1990 and has aged beyond its useful life, with the current electrical distribution system experiencing frequent faults that adversely affect power reliability. In addition, the tank farm is exhibiting wear that needs to be addressed to provide continued long-term and important fuel storage capacity. The heat recovery component of this project will capture waste heat off the generators and reduce heating fuel requirements of a nearby building. Once completed, the increased efficiencies gained by the project will lower the community’s fuel use and carbon footprint, and provide a dependable source of power. Access to stable power is fundamental in serving the basic needs of a community as well as supporting future economic development. In addition to the AIG pledge, APICDA was pleased to fund this project through our Community Development Grant Program (CDGP) and donate the land for the new powerhouse site.

AIG Multi-year Projects Funded in 2020



Above: Atka Health Clinic Construction, before and after
Below: False Pass Harbor House Construction Rendering

Deadline: Sept. 30
Information: apicda.com/programs
Contact: programs@apicda.com

IN-REGION EMPLOYMENT

APICDA is committed to strengthening economic opportunities in our member communities and region, through supporting direct and indirect employment options for residents. The opportunities include jobs and paid internships with APICDA and its subsidiary companies, APICDA community grant programs that help support employment through local entities, and partnerships with seafood industry organizations and companies. In 2021, APICDA supported \$1,268,380 in wages.

APICDA’s Tourism subsidiary, Aleutian Adventures, offers local job opportunities for residents from Nikolski and Nelson Lagoon to support its fishing and hunting operations. *In Nelson Lagoon, Aleutian Adventures operates the Sapsuk River camp and the Steelhead Creek camp with the help of Felicia Johnson, who served as the Warehouse Assistant during the 2021 summer season.*

Operating two distinct camps at the same time and in the same area offers unique logistical challenges with the tides and requires reliable on-the-ground support. Felicia, a University of Alaska Southeast college student, enjoyed the fast-paced challenge of unloading all the supplies when the plane arrived and getting them organized and ready for the boat to go upriver. Felicia prioritized what needed to go on the boat and what could wait due to space constraints and helped to maximize our inventory and reduce waste.

IN-REGION EMPLOYMENT	INDIVIDUALS	WAGES
Management/Administration	4	\$456,906
Board Members	9	\$166,200
Community Liaison Officers (CLO)	7	\$75,766
Other Fishing	21	\$360,725
Internships	12	\$47,284
Other Employment	14	\$97,635
APICDA Programs	34	\$63,864
Total	101	\$1,268,380

Bottom left: Felicia Johnson of Nelson Lagoon. Bottom right: Josh Stamm of Nikolski, offloading hard floats in Dutch Harbor with his dog, Sisu. Tourism section to the right: Guide Mike Flynn and an Aleutian Adventures client. Halibut Fisheries section to the right: Tyler waving good luck to his dad, Todd Lestenkof on the F/V Tamarri in St. George, photo by Hertha Kashevarof.



TOURISM

APICDA’s Tourism division successfully reopened for fly-fishing enthusiasts and reindeer hunters in 2021 after being closed during the 2020 season due to COVID-19. In 2020, Aleutian Adventures created a Supplemental Work Program for local employees to help provide income generation to offset lost wages. In addition, safely opening the program was a big priority because of its important economic impact on the region and local job creation. Goods and support services are sourced from locally owned businesses, including fuel, lodging, and local air and ground transportation services. This indirect economic activity results in significant revenue generation from the tourism program to regional private sector operators each year.

Aleutian Adventures employs residents of Nikolski and Nelson Lagoon for hunting and fishing guide opportunities and managerial support. *Josh Stamm is a hunting guide who grew up in Nikolski and is raising his family in the close-knit community on Umnak Island. In addition to his primary role as a reindeer hunting guide, Josh has guided duck hunts, repaired ATVs, completed facility maintenance projects, and ran the support boat on the Sapsuk River for the Tourism division.*

In addition to hunters, the Ugludax Lodge frequently attracts surfers and other adventure enthusiasts to its unique and remote location. *Representatives from ROARK, an outdoor adventure apparel company, visited Nikolski to gather promotional content, test products in the elements, and seek inspiration for new clothing lines. The visit inspired ROARK’s Safecamp Foundation to donate to a travel fund for the children of Nikolski and provide high-quality dry bags for residents.*

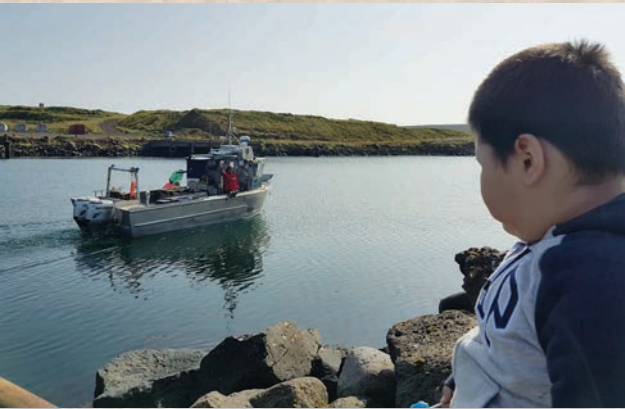


HALIBUT FISHERIES

Many community fishing operations throughout coastal Alaska remained disrupted in 2021 due to safety concerns and logistical challenges posed by the COVID-19 pandemic. In a typical year, APICDA provides essential operational and quota management support for resident fishermen in Atka and St. George. Both communities are historically dependent on their small boat halibut fisheries, which provides important income and offers one of the only local private sector employment opportunities.

To help address hardships while continuing to support our small boat fishermen in the Aleutian-Pribilof region, APICDA created an Emergency Relief Program for captains and deckhands in St. George that paid \$168,240 to nine fishermen in 2021, to help mitigate the plant closure in St. Paul. In a normal season, resident small boat fishermen and their crew fully harvest their 4C CDQ allocation, which has equated to nearly 60,000 lbs of landings in recent years. APICDA supports the local fishery by providing a buying station and tendering from its company-owned vessel, the Aleutian-Pribilof 2, to nearby St. Paul for processing.

In 2021, APICDA paid six Atka fishermen \$88,873 and provided logistical support to help access the halibut market, allowing them to fully harvest their individual quota shares and generate income from their halibut fishery. Atka fishermen took advantage of important emergency regulations in 2021, allowing them to transfer their IFQ in light of ongoing COVID-related safety concerns.



Background: Nikolski reindeer antlers , APICDA archive photo.






GEAR REIMBURSEMENT GRANT

The popular Gear Reimbursement Grant (GRG) provided reimbursements of \$43,262 to 22 subsistence harvesters and 9 resident commercial fishermen in 2021. The GRG was created to help residents who participate in commercial fisheries and subsistence harvesting activities obtain new gear to support and maximize their harvesting efforts. The program reimburses 50% of incurred costs for eligible items. In 2021, the program reimbursed up to \$5,000 for commercial fishing gear and \$1,000 for subsistence harvesting supplies. In 2022, due to the positive feedback APICDA received from so many residents, the board approved a significant increase to the program that will allow up to \$10,000 for commercial gear and \$2,500 for subsistence gear reimbursements.





In 2021, APICDA supported 31 residents’ harvesting efforts through the GRG initiative. CDQ residents have used the grant for a wide range of purposes, including net repair and replacement, fuel for commercial fishing vessels, and ATV purchases for subsistence hunting and fishing access.

Angela Johnson, from Nelson Lagoon, used the GRG program for fuel and supplies for her commercial fishing business. Her family has been fishing for generations in the Lagoon using a unique method known as stake-net fishing, where aluminum poles are used to hold gill nets in the water. Each year, Angela and her family transport 21 aluminum poles up the Sapsuk river and set them with augurs. The poles are placed in an L shape, with the bottom of the L facing downriver, and the vertical portion facing inland to form a hook. A large gill net, about 100 fathoms, is attached to the poles.

Jesse Truong, from Atka, purchased an ATV to support his subsistence hunting & fishing harvesting efforts with GRG funding. Jesse’s family of four live an active subsistence lifestyle, spending several months out of the year harvesting reindeer, sea lions, clams, octopus, sea urchins, wild celery, halibut, and salmon.



GEAR REIMBURSEMENT GRANT



An APICDA Program

Applications Accepted: March 1 – Dec. 1
Information: apicda.com/programs
Contact: grg@apicda.com



Top Right: Jesse Truong, from Atka, purchased an ATV to support his subsistence harvesting efforts with GRG funding. Photo by Nancy Zaachney.
Middle Right: Jacob Stepetin, from Akutan, purchased a pressure cooker and jars to preserve salmon. Photo by Haliehana Stepetin.
Bottom Right: Angela Johnson, from Nelson Lagoon, purchased fuel for her commercial fishing vessel.
Background: The F/V Aleut Son Grind, False Pass. Photo by Nikki Hoblet.

TRAINING & EDUCATION



Background: Northern Industrial Training's Workforce Readiness Safety Boot Camp graduates from Atka (L to R) Jimmy Prokopeuff, David Zaachney, Kyle Nevzoroff, Michael Swinney, Jesse Truong, Luke Snigaroff, and Jonathan Zaachney.

POST-SECONDARY SCHOLARSHIPS

Emil Berikoff, Sr. Memorial Scholarship*

APICDA’s EBMS program supports community residents pursuing undergraduate educational opportunities by assisting them with scholarship funds to pay for tuition, supplies, and living expenses associated with attaining a degree. Karen Ravenscroft of Akutan is teaching in her home community after earning a bachelor’s degree in elementary education from Western Governors University. Karen is one of the many Emil Berikoff, Sr. Memorial Scholarship (EBMS) recipients who have completed their degrees to advance in their careers and returned to serve their region and Alaska.

Karen was inspired to become a certified teacher due to her love of learning that was fostered by other caring teachers and having the opportunity to work in a classroom setting with experienced mentors. Karen strongly believes in the value of education for the individual and society and wants to encourage her students to always do their best, feel safe, and know that as long as they continue to learn, they can achieve great things. In addition, it gives Karen great pride to share information about the Unanga culture and teach about other cultures to help instill an understanding, respect, and acceptance of differences.

In addition to the EBMS program, APICDA offers other support to enrolled students, including a GPA-based scholarship, an internship-based scholarship, an additional competitive college and vocational scholarship program, a student loan repayment program, student care packages, and a student-centered newsletter. APICDA awarded \$ 174,930 in college and vocational scholarships in 2021.

TRAINING & EDUCATION	Individuals	Awards
Post-Secondary Education	40	\$148,187
Voc-Tech	15	\$26,743
School Grants		\$46,493
Total	55	\$221,423

*The Emil Berikoff, Sr. Memorial Scholarship (EBMS) is named in honor of the late Emil Berikoff, Sr. from Unalaska. Emil served on the APICDA board for 15 years prior to his passing in 2011. His contributions as a trusted board member and community leader were invaluable.



Deadlines: July 1, Nov. 15, April 1
Information: apicda.com/programs
Contact: education@apicda.com

VOCATIONAL TRAINING SCHOLARSHIPS

The Supplemental Education Scholarship and the Haginaa Kidul (Helping to Grow) Vocational Scholarship are designed to help residents attend vocational schools or training programs related to workforce development. Vocational training programs deliver practical, hands-on skills for students to use on the job and are valuable for those interested in a specific field of work. Another advantage of vocational training is that instructors are often industry professionals. The opportunity to learn from an experienced professional in the field provides valuable insight into what it takes to be successful on the job.

In 2021, APICDA funded essential hazardous waste response training for Akutan residents through the Supplemental Education Scholarship program. Ivy Pelkey, Jessie Conner, and Richard Stepetin participated in a 40-hour Hazardous Waste Operations (HAZWOPER) training at Environmental Management Inc. (EMI) in Anchorage; Ivy and Jessie additionally completed 12-hour Hazardous Materials Transportation (HAZMAT DOT) training and certification.



Akutan residents (left to right) Jessie Conner, Ivy Pelkey and Richard Stepetin at a Hazardous Waste Operations (HAZWOPER) training course in Anchorage.



The Basics of Seeking, Writing and Managing Grants, from a Strength-Based Indigenous Perspective

Presented by Silugngataani'sqaq Melissa Borton (Sugpiaq)

APICDA and First Alaskans Institute (FAI) are pleased to announce this training opportunity for residents interested in increasing their capacity in grant writing and award management from a strength-based Indigenous perspective.

At FAI, we know that Alaska Natives know what is best for Alaska Natives. We bring this strength and values-based approach into how we write and manage grants, as well as build relationships. We offer this training to our communities to share our process as a way to give back to our communities as a matter of reciprocity and help advance our peoples and our communities' priorities.

This training is designed and centered around our shared values, our experiences with grant seeking, writing, and managing, as well as grant-making, and building more equitable partnerships to increase giving to our communities.

Training Date & Time: August 26-27, 1:00pm - 5:30pm
Cost: \$250 per participant, APICDA Scholarships are available to cover the cost of attendance of residents
Where: Zoom link (with a call-in number) and PowerPoint presentation will be provided after registration

Silugngataani'sqaq Melissa Borton (Sugpiaq) is FAI's Indigenous Advancement Director. She lives and works from her home community on Kodiak Island. She has been writing and managing grants throughout her community for 28 years with a focus on creating and maintaining relationships throughout our state.

To register and apply for a scholarship contact your local APICDA CLO or go to www.apicda.com/education@apicda.com / (907) 929-5273, ext. 216

606 E Street, Suite 200
Anchorage, AK 99501
Phone: 907 677 1700

E-mail: FAI-info@firstalaskans.org
www.firstalaskans.org

**First Alaskans Institute**

Promotional flier for grant training workshop.

APICDA consistently seeks feedback from our community members on a wide range of topics to identify community needs and training gaps. Across all communities, additional grant training was universally requested. To address this recommendation, APICDA partnered with the First Alaskans Institute (FAI) to host a two-day virtual workshop titled “The Basics of Seeking, Writing, and Managing Grants, from a Strength-Based Indigenous Perspective.” The training was designed and centered around shared values, experiences with grant seeking, writing, and managing, and building more equitable partnerships to increase giving. Several regional residents attended this event, and based on the positive response, APICDA plans to host more of these helpful workshops in the future.

Supplemental Education Scholarship Deadline: 10 business days prior to the training start date.
Information: apicda.com/programs
Contact: education@apicda.com

HAGINAA KIDUL SCHOLARSHIP

The Haginaa Kidul (Helping To Grow) college scholarship program is available to residents of APICDA's six CDQ member communities, in addition to the Aleutian communities of Adak, Cold Bay, King Cove, Sand Point, and Unalaska. APICDA funds 10 of these regional, competitive college scholarships each year. Applications are evaluated using a criterion focused on community engagement, future regional contributions, and the connection between a selected educational path and career aspirations.



Ariel Go is a first-generation college student from a hardworking family in Unalaska and a proud recipient of the Haginaa Kidul (Helping To Grow) college scholarship. He plans to graduate with a bachelor's degree in both Accounting and Information Technology Management from Seton Hall University and work for the Qawalangin Tribe, where he has interned twice through APICDA's internship program. He is inspired to support the members of the tribe and the people of Unalaska. In addition, Ariel would like to extend his professional services to other non-profit organizations in the region by helping them acquire grants and utilize the funding to aid their respective communities. Ariel believes he can contribute to the health of non-profits with his skill set and education to ensure their finances are well-kept and organizations have a steady flow of funding to fulfill their missions.

Another passion of Ariel's is helping people improve their financial literacy. He thinks this is a widespread, unrecognized problem in our society and wants to help people file their taxes and teach other important financial processes for individuals and families.

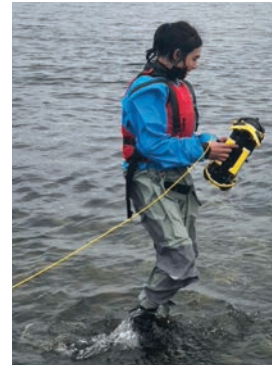
The Haginaa Kidul (Helping to Grow) Scholarship Program was created to offer a new source of funding for college and vocational training in recognition of the interconnectedness of students and communities within the Aleutian/Pribilof region. APICDA understands that investing in a trained workforce and expanding access to education will help strengthen our regional economy.

College Scholarship Deadline: June 1
Vocational Training Deadline: 30 days prior to training start date.
Information: apicda.com / education@apicda.com

SCHOOL GRANTS

APICDA offers annual \$12,000 grants to schools to help fund educational activities that foster students' interest in fisheries and environmental science. A summary of the innovative, hands-on projects that APICDA sponsored in 2021 that were led by the hard working teachers of the Aleutian region is provided below.

Akutan School's grant funds were used to purchase water safety and underwater exploration materials. Students learned how to put on dry suits and actively collected water samples for their plankton monitoring project, which the school has been involved in for several years. They also used funds to purchase an underwater remotely operated vehicle (ROV) for a wide variety of educational purposes to benefit student learning and enhance their understanding of marine ecosystems.



Yakov E. Netsvetov School in Atka used grant funds to purchase a complete set of fishing items and a drone for teaching purposes. Students learned how to use fishing equipment and prepare fish for safe freezing; in addition, they learned how to operate and use a drone to cast baited lines. Through hands-on activities, students gained a deeper understanding of the life cycles of salmon and other species of fish.

The **False Pass School** used its grant funds to purchase high-quality laptops for all students to replace outdated computers, support student learning, and help keep students and teachers in close contact during ongoing remote learning due to the pandemic.

Grant funds for **St. George** students were used to support educational activities, including a virtual seabird art camp, a virtual Seabird Youth Network camp with remote lessons and activities, and stamp making and letter writing sessions for students to continue communications with St. Paul students via pen-pal letters.

Unalaska City School District used grant funds for the continued support of its Fisheries Science and Salmon Hatchery programs. Grant funds supported expanding classroom and lab space in the hatchery facility with the purchase of a four-student workstation, resupplied Biome Kits, Pacific Salmon Life History textbooks, and replacement waders and classroom displays.

Top Left: Haginaa Kidul college scholarship recipient Ariel Go of Unalaska.
Top Right: Nathan Vincler launching the ROV from the beach in Akutan.



Background: Coming in for a landing, Ballyhoo Mountain, Unalaska, photo by Monica Southworth

INTERNSHIPS

APICDA provides internship opportunities for Emil Berikoff, Sr. Memorial Scholarship recipients, community members interested in gaining employment experience in new fields, and local youth. Our internship program serves as a pathway to educational choices, employment, and community engagement. We offer a wide variety of employment opportunities both in-house and in partnership with regional organizations that are geared towards fostering career and educational goals through exposure to hands-on work experience. Several internships have resulted in full-time employment opportunities at APICDA or with other organizations. We were pleased to support 15 successful internships in 2021.

2021 Internship Program Highlight

APIA's Oonalaska Wellness Center Medical Director and Family Nurse Practitioner Lori Jackson and APIA-APICDA interns, Julie Berikoff and Lisa Tran traveled to St. George to help prepare the new Health Center for the grand reopening in mid-September 2021. The team also met with patients during their week-long visit.

For interns, Julie and Lisa, traveling from their hometown of Unalaska to work in another community in the Aleutian/Pribilof Island region was a new experience. "I had the opportunity to provide patient care, vaccinations, lab tests, and do blood work," said Julie. "I really enjoyed interacting with all the kids and elders in this village and building relationships."



Interns Lisa Tran and Julieanne Berikoff in Unalaska.

College / Youth Internships Deadline: March 15
Employment Internship Deadline: Rolling
Information: apicda.com/programs
Contact: education@apicda.com

Background: Atka lupine, photo by Lorraine Loyd.

During patient visits, the team provided the most current information about COVID-19 and other health topics such as hypertension and smoking cessation. They also helped organize the new Health Center's pharmacy and emergency room and created educational flyers for the community. When asked how she believes the new Health Center will impact the community, Lisa shared, "The new facility serves as a more welcoming resource for individuals seeking healthcare services in St. George. Not only does the new clinic benefit the residents and visitors of St. George, but more room, upgraded systems, and new equipment means that providers and staff can run visits more efficiently."

As Lori explained, "APIA prioritizes supporting the internships of future health care providers. Julieanne and Lisa have been excellent candidates for APIA to mentor, bring into our communities, and provide greater exposure to their future career paths. Nurses are essential assets in the medical field, and we hope that Julieanne and Lisa will return to our communities in their future roles as nurses. APIA is grateful to APICDA for generously funding internships, which support residents' individual career goals and help to strengthen the health care system in the region."

Julieanne Berikoff is a nursing major enrolled at Northwest Nazarene University. Julie enjoys working with babies and elders, and her goal is to become a neonatal or geriatric nurse when she is finished with school. Julie has received several scholarships from APICDA including the Emil Berikoff Sr. Memorial Scholarship, Haginaa Kidul (Helping to Grow) Scholarship, GPA Scholarship, and the WIN (Work Invest Now) Scholarship.

Lisa Tran is a nursing major at the University of Alaska Anchorage. After graduating and receiving a bachelor's degree in nursing, Lisa hopes to secure a career in nursing that will allow her to travel to communities in need of health providers. Lisa has also received several scholarships from APICDA including the Emil Berikoff Sr. Memorial Scholarship, Haginaa Kidul (Helping to Grow) Scholarship, GPA Scholarship, and the WIN (Work Invest Now) Scholarship.

2021 INTERNS

Makena Sandell, False Pass
False Pass Tribe

Daniel Shellikoff, False Pass
APIA - Cultural Heritage
Dept.

Ariel Go, Unalaska
Qawalangin Tribe

Elizabeth Mears, Unalaska
Qawalangin Tribe

Julieanne Berikoff, Unalaska
APIA's Oonalaska Wellness
Center

Lisa Tran, Unalaska
APIA's Oonalaska Wellness
Center

Kayla Villamor, Unalaska
Iliuliuk Family & Health
Services Clinic

Kiara Villamor, Unalaska
Iliuliuk Family & Health
Services Clinic

Rissa Bucaneg, Unalaska
Iliuliuk Family & Health
Services Clinic

Mia McWilliams, Unalaska
Matson - Dutch Harbor

Thomas Lekanof, St. George
Seabird Youth Network

Maurice Lekanof, St. George
Seabird Youth Network

Cordell Merculief, St. George
Seabird Youth Network

Eldred Paradeza, Unalaska
Unalaska Community
Broadcasting (KUCB)

Kayla Kashevarof, St. George
APIA - ETR Department

INTERN ALUMNI SPOTLIGHT

Samantha McNeley of Nelson Lagoon

Samantha McNeley works for the Nelson Lagoon Tribal Council's Environmental Office and is committed to helping implement environmental protection initiatives in her community. The Environmental Protection Agency (EPA) supports the Tribal Council's Office by administering the Indian General Assistance Program (IGAP) to assist tribes in developing environmental protection programs and implementing solid and hazardous waste programs on tribal lands.

Samantha started her career as an APICDA intern at the Tribal Office in 2012. APICDA is one of the largest funders of internships in the region and partners with many organizations to provide employment opportunities for residents.

During her internship, Samantha learned about the unique and complex environmental issues that her village was facing, in addition to accounting basics, office management, and the importance of professional correspondence. Her internship led to a permanent position at the Tribal Council as the Assistant Environmental Director, leading community outreach efforts and supporting the Environmental Director in a variety of ways.

Samantha's responsibilities have grown during her tenure at the Council and include payroll, accounts payable, landfill operator and manager, and implementing the utilities support program for tribal members. She has had the opportunity to work on many significant projects, including the erosion mitigation seawall initiative, the fire hydrant replacement project, beach cleanup, the rural power system upgrade spearheaded by the Alaska Energy Authority, and climate change adaptation with the Alaska Institute for Justice.

Samantha's commitment to her community runs deep, in addition to fulfilling her role at the Tribal Council, she is the assistant fire chief of the Nelson Lagoon volunteer fire department and serves on the health clinic's Emergency Trauma Technician (ETT) squad. She is optimistic about Nelson Lagoon's future and is excited to assist with community-wide, quality-of-life goals that include a functioning greenhouse and a grocery store. As Samantha explains, "Nelson Lagoon is my home. I want to see my village thrive with a healthy environment, more jobs, safe housing, and happy community members for generations to come."

Samantha's internship and subsequent decade on the job have opened many doors to serve her region and grow professionally. She has served on the Aleutian Housing Authority board, is an Eastern Aleutian Tribes alternate board member, a Nelson Lagoon Corporation board member, a Nelson Lagoon Tribal Council member, and is currently serving as an Aleutians East Borough advisory assembly member. She greatly values these opportunities and wants to keep learning and developing her skills in order to be an effective advocate for her community and region.



Samantha McNeley

COMMUNITY ENGAGEMENT



Background: St. Patrick's Day gathering in Nelson Lagoon, photo by Katie Johnson

COMMUNITY ENGAGEMENT

APICDA’s member communities each have the support of a Community Liaison Officer (CLO) fulfilling a vital role as the local APICDA representative. CLOs are very engaged in community life and are tasked with sharing information about APICDA’s employment and scholarship offerings, promoting our wide range of programs, hosting educational activities and community events, and providing general ground support. CLOs play an important role in assuring two-way information sharing between residents and APICDA to assure that we are continually identifying ways to better serve our region.

The CLO perspective is greatly valued and helps to keep APICDA informed of leadership changes, community news, local COVID-19 mandates, and important community-led initiatives. This long-running program has successfully created another strong connection between our member communities and APICDA. In addition, the feedback received during our regular meetings has helped to grow and strengthen our program offerings.

APICDA hosted telephonic community meetings in the fall to share ideas and support our member communities at a time when travel was still limited. The meetings were engaging and provided an opportunity to connect in a productive way to exchange information, update Community Development Plans with priority projects, and discuss potential projects to be funded through the Community Development Grant Program (CDGP).

A special thank you to our dedicated team of 2021 CLOs!

- Akutan: April Pelkey
- False Pass: Melanie Hoblet
- Nelson Lagoon: Katie Johnson
- Atka: Marii Swetzof
- Nikolski: Lorraine DeLeon
- St. George: Sarah Merculief
- Unalaska: Harriet Berikoff*

* A warm thank you to Harriet Berikoff for serving as Unalaska’s CLO for many years. With Harriet’s retirement in 2021, we welcomed Carlin Enlow in 2022.



Lorraine DeLeon (pictured above) has lived on Umnak Island since 2017, and became Nikolski’s CLO in 2021. She cherishes her home and community-centered life in Nikolski. In addition to Lorraine’s CLO role, she helps at the store, the tribal office, and the homeschool correspondence program on the island.



St. Patrick’s Day art activity for the adults in Nikolski.



Atka’s spring herb and pepper seedling planting.



Tristen Merculief from St. George shows off his new backpack.



Annabelle Hoblet creating a Valentine in False Pass.



Holiday gathering in Nelson Lagoon.



Akutan students receive back to school backpacks.

SUPPORT FOR REGIONAL ACTIVITIES

APICDA provides donations to many organizations that perform important and meaningful work to support the region and foster individual growth and development. APICDA's donations' committee vets the numerous solicitations received each year for mission relevancy and benefits to the Aleutian region.

Camp Qungaayux, the Qawalangin Tribe's annual culture camp, hosted its 24th annual camp at Humpy Cove in Unalaska. This annual gathering preserves the Unangax cultural history and instills ancestral wisdom in the youth of Unalaska and throughout the region.

As KUCB reported, Anfesia "Sweetie" Tutiakoff started coming to culture camp as a kid and has helped mentor the skin and gut class for about 15 years. In 2021, she stepped up to run the event as camp coordinator. "It is in my heart to do this," Sweetie said. "It got me through a lot of hard times, and it brings a lot of joy."

Her father, Vince Tutiakoff Sr., has run the camp in the past and now attends as a mentor. He said he's excited to see Sweetie take over. "That's what I think is important — is that the young people go from being students to mentors to actually running this camp at some point, because we're not all going to be here forever, so we've got to pass that traditional knowledge on," Tutiakoff said.

In addition to donations, APICDA also offers an annual miscellaneous grant to each of its communities to support cultural and enrichment activities at the community-wide level. This discretionary \$5,000 grant can be requested in whole or in installments throughout the year. It's designed to fund smaller-scale projects that do not fit within the traditional scope of APICDA's established programs, but that have wide-reaching benefits.

Excerpted in part from KUCB's article, Despite coronavirus pandemic delays, Unalaska youth return to Humpy Cove for 24th annual Camp Qungaayux.



2021 Camp Qungaayux participants, photo by Kanesia McGlashan-Price.

Photos right: Aleutian Marketplace webinar presentations.
Background: Nelson Lagoon from Bear Lake Lodge, photo by Melinda Johnson.

ALEUTIAN MARKETPLACE

The Aleutian Marketplace has worked to support the regional economy since 2014 by exploring business concepts, providing seed money, and hosting entrepreneurial-focused training. APICDA and the Aleut Corporation created this initiative to support small businesses and grow commerce in the region. This successful partnership opened the program for residents of all 12 Aleutian-Pribilof communities. In March of 2020, the Aleutian Marketplace redirected its efforts into delivering high-value content to participants through monthly small-business oriented webinars that featured entrepreneurs. The pre-pandemic model relied heavily on training and mentorship opportunities at statewide events with travel and networking, which still was not feasible during much of 2021.

Teresa Mae Smith, an Unangax artist originally from False Pass, was a popular webinar speaker in 2021. Her presentation covered lessons learned from building her business, pointers on overcoming obstacles, and tips for using natural materials in art.



Teresa is a well-known and respected artist. She started making artwork around the age of 12, learning to bead from her mentor, Bee Redwoman. Teresa crafts unique handmade jewelry and art made from baleen, ivory, bone, stone, antler, driftwood, and shells. Many of the items she uses in her jewelry and art are found while beach combing in the Aleutians. Teresa attended Northern Arizona University and received a BA in Fine Art. Following her graduation, Teresa returned to False Pass and focused on commercial fishing. With the birth of her first child, she began to focus on artwork as a career to support her family.

The webinar series also hosted Brian O'Keefe Photography for a workshop titled "Photography for Beginners and Pros" that included tips on smartphone photography and pointers on capturing wildlife, fish, people, and scenery. With so many talented photographers in our region, it proved to be a topic of great interest.



Brian has made over 50 trips to Alaska as a professional photographer and generously shared information about how to successfully submit photos to national magazines. He has been published in Field & Stream Magazine, USA Today, Outside Magazine, Catch Magazine, Fly Rod and Reel Magazine, and many others.

In 2022, the program launched a new funding initiative, the Aleutian Marketplace Micro Grant, and provided 11 local businesses from Sand Point to Unalaska with a total of \$33,000. The funds were used for a wide selection of items that are essential to start or assist an established privately owned business.

SUBSIDIARIES

APICDA JOINT VENTURES, INC.

A wholly-owned for-profit subsidiary of APICDA formed in 1994. The majority of companies are consolidated under APICDA Joint Ventures.

ALEUTIAN LONGLINE, LLC

Prowler Fisheries, LLC owns 50 percent of Aleutian Longline LLC, which consists of four longline catcher processors that harvest and process Pacific cod and sablefish in the Bering Sea and Gulf of Alaska.

ALEUTIAN ADVENTURES, LLC

A wholly-owned subsidiary of APICDA Joint Ventures. This company controls and operates assets that support sport hunting and fishing activities in the communities of Nikolski, Nelson Lagoon and other remote areas of the Alaska Peninsula and Aleutians.

APICDA VESSELS, INC.

A wholly-owned subsidiary of APICDA Joint Ventures. This company manages and operates fishing and support vessels. Through Dec. 31, 2021, the company operated two vessels: AP1 and AP2.

ATKA PRIDE SEAFOODS, INC.

A 50/50 partnership between APICDA Joint Ventures and the Atka Fishermen’s Association, organized as a subchapter C corporation.

KAYUX DEVELOPMENT, LLC

A 50/50 partnership between APICDA Joint Ventures and the St. George Tanaq Corporation. This company is dedicated to upland development associated with commercial activities in Tract I, Zapadni Bay Harbor on St. George Island.

NELSON LAGOON STORAGE COMPANY, LLC

A 50/50 partnership between APICDA Joint Ventures and the Nelson Lagoon Tribal Council. The company operates a gear and vessel storage business in Nelson Lagoon to support the local salmon fisheries.

PROWLER FISHERIES, LLC

A wholly-owned subsidiary of APICDA Joint Ventures and 50% owner of Aleutian Longline, LLC.

STARBOUND, LLC

APICDA Joint Ventures owns 20 percent of this pollock trawl catcher/processor. Other partners include Aleutian Spray Fisheries (75 percent), and Karl Bratvold (5 percent). Aleutian Spray serves

as the managing partner. This vessel harvests and processes approximately 80 percent of APICDA’s pollock CDQ quota. In December of 2021, the vessel and operating assets of Starbound, LLC were sold to an unrelated third party.

UGLUDAĀ LODGE, LLC

Owned by APICDA Joint Ventures and operated by Aleutian Adventures. AJV operates the UgludaĀ Lodge in Nikolski on Umnak Island as a world class reindeer trophy hunting destination and holds every current method class record for reindeer hunting.

After considering numerous factors, APICDA, and our longtime partner, Aleutian Spray Fisheries, made the difficult decision to sell our respective interests in the pollock catcher processor, Starbound, late in 2021. At the time of the sale, APICDA held a 20 percent interest in the Starbound, a third party held 5 percent, and Aleutian Spray Fisheries held the 75 percent majority share. The vessel processed approximately 80 percent of our CDQ pollock quota for over 20 years. The Starbound was truly an industry leader in the pollock fishery after completing an extensive refurbishing project in 2016 that lengthened the vessel by 60 feet. The operation is well known for its high-quality product and professionally maintained platform. This successful partnership, which lasted over two decades, helped increase the value and returns from our pollock quota and was an important federal fishery investment that provided a stable revenue source that APICDA used to support and grow community programs over the tenure of our joint ownership.

Even though it was hard to close the Starbound chapter of our history, we still have a strong and successful relationship with Aleutian Spray Fisheries. The Aleutian Longline Company, a fleet of cod freezer longliners that includes the F/V Arctic Prowler, F/V Ocean Prowler, F/V Siberian Sea, and the F/V U.S. Liberator, is jointly owned by Prowler Fisheries (a subsidiary of APICDA Joint Ventures) and Aleutian Spray Fisheries.



Background: C/P Starbound, photo by Ben Staley.



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