# APICDA

# 2020 ANNUAL REPORT





APICDA COMMUNITIES: Akutan, Atka, False Pass, Nelson Lagoon, Nikolski and St. George



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Left: Aiden Ravenscroft and Emma Shangin of Akutan. Photo by David Ravenscroft. Cover: Hoblet family boats, Aleut Son, Aleut Lady, and Aleut Kid, anchored outside of Ikatan Village near False Pass. Photo by Calum Hoblet.

Back cover: Nikki and Regan Hoblet Fishing in False Pass. Photo by Calum Hoblet.

# Aang,

I am honored to share APICDA's annual report and the progress we made in 2020 to support our communities through our growing mission-focused programs.

The APICDA board would like to extend our sincere gratitude to our staff for their dedication and diligence managing all the uncertainty brought on by the COVID-19 pandemic. I have had the pleasure of serving on APICDA's board for 17 years, with seven years as chair, and like most others, have never witnessed something of this magnitude. So many people have been impacted at a deeply personal, community, and professional level. Our management team demonstrated extraordinary leadership from the very beginning, to reduce risk to our communities and staff while minimizing interruptions to our programs.

I am very proud to report that despite the pandemic, we continued to increase our program offerings significantly in 2020. Our Community Development and revised Infrastructure grants, both of which are designed to support projects identified in local strategic planning processes, awarded 40% more funding over the previous year. Great progress was made on high priority infrastructure projects in APICDA communities, including my home of Atka, where APICDA has helped fund the construction of a new health clinic. This project is a collaborative effort of regional and local partners including the Aleutian Pribilof Island Association, City of Atka, Indian Health Service, USDA, Rasmuson Foundation and APICDA. The importance of a functional local clinic can't be overstated at this time, when access to timely health care is critical in remote Alaska, and where it is not uncommon to go numerous weeks without a single flight due to weather.

I would like to recognize all of those in the seafood industry who made tremendous sacrifices this year. Crew on our partner vessels routinely participated in lengthy hotel quarantines, spending significant periods of time away from their families and took extensive measures to keep the vessels clean and safe. These efforts enabled our partner boats to continue fishing and allowed APICDA to maintain important resources for our member communities during a very challenging time.

APICDA's board is unwavering in our commitment to continue advancing the mission of the CDQ program by working closely with our leadership team, communities, and partners, and looks forward to a bright and healthy future.

Mark Snigaroff Chair, Board of Directors



# LETTER from APICDA CEO

Dear Friends and Colleagues,

We're very proud to provide information on APICDA's programs and business activities in our 2020 annual report. Our successes this year were the result of the support we received from our understanding families, staff, board, community members, and industry partners during a particularly challenging period in our history.

Early in the pandemic, APICDA, like many organizations, had to rethink some of our planned operations and look at ways we could help respond to the disruptions in economic activity in our region. Under the leadership of our board, we were pleased to offer an emergency relief program in St. George to captains and deckhands to mitigate the financial impact of the processing plant suspension during the halibut fishery, and in Nikolski, a supplemental work program was developed to off-set lost income for resident employees due to our hunting lodge fall closure. Both programs were designed to help alleviate some of the foregone employment opportunities throughout the year.

We're happy to report that despite the challenges of 2020, APICDA had a strong financial performance and ended the year with a consolidated net income of \$8.3 million, while making progress on many key initiatives. This could not have been achieved without the tireless efforts of our fishing partners and crews who were faced with quickly evolving health mandates and restrictions as the world continued to gain a better understanding of the virus. The outstanding leadership of the seafood industry helped protect our fisheries-dependent economies in the CDQ region and allowed APICDA to continue to fund a wide range of projects, including essential emergency response system improvements in Nelson Lagoon, building a new health clinic in Atka, and constructing a residential duplex to address the local housing shortage in False Pass.

APICDA was also very pleased to expand our interest in the Pacific cod freezer longline sector this past year, which is known for its sustainable harvesting practices

and quality cod products. The investment resulted in the merger of our cod assets with those of Aleutian Spray Fisheries, who we have enjoyed a successful business relationship with since 1999. The newly formed company, Aleutian Longline, now operates four vessels in the Pacific cod fishery, the US Liberator, Siberian Sea, Arctic Prowler and Ocean Prowler, and harvests APICDA's CDQ cod. We look forward to the economic benefits this new partnership will provide back to our communities.

As the pandemic recovery continues to unfold, APICDA will be working closely with our board members on opportunities to help address local needs. I want to express my heartfelt gratitude to our board of directors, community residents, health care providers, industry partners, and staff for their steadfast commitment to keeping people healthy in 2020 and helping advance APICDA's mission during a difficult year. Be safe, and please consider getting vaccinated if you haven't done so to protect yourself, our vulnerable populations, and the children who don't yet have access to the vaccine.

Luke Fanning APICDA CEO



# **PURPOSE**

APICDA is structured as a 501(c)(3), Western Alaska Community Development Quota (CDQ) organization, dedicated to strengthening local fisheries-based economies through increasing direct fisheries participation in the Bering Sea and Aleutian Islands (BSAI), providing employment opportunities, building support infrastructure and offering programs to assist the advancement of priority initiatives in the communities of Akutan, Atka, False Pass, Nelson Lagoon, Nikolski and St. George.

APICDA generates revenue through management of CDQ quota, fisheries investments in the BSAI, and tourism operations. Working closely with its board and staff, APICDA reinvests proceeds in its communities through a portfolio of regional education and training, public infrastructure development, economic development initiatives, job creation, community wellness, and cultural awareness initiatives.

# GOVERNANCE

APICDA's business and community investment decisions are guided by its APICDA & AJV board of directors, which has 10 members. Six directors each represent one of APICDA's communities; with the four additional seats designated to a member providing expertise from the fishing industry, the financial industry, the legal community, and a director from Unalaska. The APICDA & AJV boards exercise broad oversight of its management team through board and committee meetings. The boards meet at least four times per year to review the financial health of APICDA, to receive reports on current operations, and to review plans for future program changes. The APICDA board appoints several committees to oversee specific corporate functions.



# APICDA & APICDA JOINT VENTURES BOARD MEMBERS

**Mark Snigaroff** Atka Board Chair 2018-20, E/I/T/B AJV Board Vice Chair

Nikki Hoblet False Pass Vice Chair 2019-21, E

**Hugh Pelkey** Akutan Director 2019-21

Leslie Longenbaugh Legal Community Director, Ex-Officio 2019-21, E/T/P

Pete Crandall Financial Industry Director, Ex-Officio 2019-21, E/B/I

• St. George



Right: Atka, Kayak on shore. Photo by Alex Zaochney.

# **Justine Gundersen** Nelson Lagoon

Secretary/Treasurer 2019-21, E/P/B AJV Board Chair

# Tanya Lestenkof

Director 2019-21

Nikolski

St. George

Unalaska

# Mark Merculief

# Director 2018-20, т/р

# **Robert Nickinovich**

Fishing Industry Director 2018-20, E/I/P

# **Bill Shaishnikoff**

Director, Ex-Officio 2018-20, в/т/।

# **Committee Memberships**

- E Executive Committee
- I Investment Committee\*
- т Programs Committee
- P Policy & Procedures Committee
- B Budget & Audit Committee
- \*In 2020, the Business Investment Committee and the Financial Investment Committee merged.

Nelson Lagoon

• False Pass



# 2020

Background: Richard Stepetin pulling up skate in Akutan Bay. Photo by Haliehana Stepetin

### **2020 HIGHLIGHTS** 10

# **COMMUNITY SUPPORT**

- APICDA provided employment opportunities that resulted in \$1,262,685 in wages for 96 individuals through direct jobs and paid internships, regional fisheries programs, community programs that provide funding to local entities, and partnerships with seafood industry organizations and companies.
- Awarded more than \$1,310,040 in Community Development Grant Program (CDGP) funding to support priority projects that have been identified through an annual community planning process.
- Invested \$800,000 through APICDA's revised largescale infrastructure grant program for the construction of a harbor house in False Pass which will serve as an important shoreside resource for the local fishing fleet, and a new health clinic in Atka which will support critical medical services.
- Paid \$600,000 in Community Dividends for municipal and tribal functions in APICDA's six communities.

- Community Liaison Officers (CLO), contracted in each member community, were awarded \$71,000 collectively in stipends for facilitating community wellness gatherings and supporting APICDA's training and education efforts.
- APICDA's Bereavement Fund provided \$22,272 to support travel and funeral expenses for grieving families in our member communities.
- Contributed \$20,000 in miscellaneous grants to communities for special events and community enrichment activities.
- Developed a supplemental work program in Nikolski to help offset lost income for resident employees due to the COVID-related hunting lodge fall closure.
- With the support of the initiative's long-standing partners, APICDA provided startup funds for three new in-region businesses through the Aleutian Marketplace Fellowship Competition and developed a popular monthly small-business webinar series.

# **REGIONAL FISHERIES SUPPORT**

- Contributed \$151,941 in COVID-19 relief funds to St. George fishermen to mitigate the financial impact of the COVID-related processing plant suspension in St. Paul during the summer halibut fishery.
- Provided \$140,000 in grants to local Fishermen's Associations to support the goals of long-term sustainable management of fisheries resources, reducing harvesting barriers, and increasing fisheries access at the local level.
- Invested \$80,000 to extend the fall coho fishery for Nelson Lagoon fishermen to support market access for the silver fishery, which would have otherwise closed earlier in the season.
- · Launched a Gear Reimbursement Grant pilot program to help residents who participate in commercial fisheries and subsistence activities maximize their harvesting efforts by providing financial assistance for associated costs. In 2020, APICDA reimbursed community members over \$37,000.



## **GROWTH AND PROGRESS**

- APICDA generated a net income of \$8,497,000, increasing our consolidated equity to \$117,499,000.
- APICDA's 2020 gross revenues totaled \$24,573,000.
- APICDA was pleased to increase its interest in the Pacific cod freezer longline sector in 2020 when Prowler Fisheries, an APICDA Joint Ventures' subsidiary, merged its active cod assets with Aleutian Spray Fisheries (ASF) to form the Aleutian Longline Company (ALC). Prowler and ASF each own 50% of the new company.

## STUDENT SUCCESS

- Awarded \$237,866 in post-secondary and vocational education training scholarships to support college bound students and professional development career opportunities.
- Managed an internship program with seven positions in the APICDA region and Anchorage, representing \$49,000 in wage compensation.
- Invested \$48,000 in grants to regional schools to support hands-on educational activities to enhance students' knowledge of our oceans and fisheries, and foster career opportunities in the fishing industry.
- Provided student care packages, back to school backpacks and supplies, and published a student newsletter to share tutoring resources, student stories from the region, and studying tips.

### Background: Haliehana Stepetin, Bella Bereskin, and Roni Tcheripanoff on a hike above Akutan village. Photo by Aaliyah Hickson

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# COMMUNITY PROGRAM INVESTMENTS

In addition to supporting direct wages, employment, and workforce development opportunities, APICDA offers numerous programs designed to support a broad range of community and economic development initiatives and increase local fisheries access for our residents. The table below illustrates APICDA's scope of community program investments but does not include our direct employment or educational support categories. In-region employment figures can be found on page 22 and scholarship investments can be found on pages 28-31.

# COMMUNITY PROGRAMS

### NON-WAGES INVESTMENT

Community Development Grant	\$1,310,040
Atka Halibut Fishery Provided logistical support for a lease opportunity to minimize risk of community exposure to COVID, and market access for Atka fishermen, allowing them to fully harvest their individual quota shares and generate income from their halibut fishery.	- \$54,773
Fishermen's Association Grant Funds provided to our community Fishermen Associations to support regulatory advocacy and efforts to increase fishing participation.	\$140,000
<b>Nelson Lagoon Coho Fishery</b> A cooperative project to provide additional weeks of fall coho fishing and market access for resident fishermen in Nelson Lagoon.	- \$80,000
Gear Reimbursement Grant ————————————————————————————————————	
Infrastructure Grant	\$800,000
Community Dividend ———————————————————————————————————	\$600,000
Miscellaneous Grant Funding to support cultural and other enrichment activities at the community-wide level that are outside the scope of APICDA's established program offerings.	
Community Activities — Funds to host educational activities and community events planned and implemented by APICDA's CLOs.	—— \$2,119
Bereavement Support Funeral and travel related expenses for grieving families.	- \$22,272
<b>Donations</b> ————————————————————————————————————	
Aleutian Marketplace Fellowship Competition A collaborative program with regional partners to foster small business development by providir training, mentorship, and startup funds. In 2020, a monthly small-business oriented webinar series was launched.	
APICDA Photo Contest Funds awarded to resident photographers through an annual competition.	
Community Program Investments \$	3,275,051*
*The total amount contributed reflects only our community program investments and does not include direct employmen	t or educational



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support categories.

Protecting the health and safety of our communities and staff was APICDA's number one priority in 2020. We worked in close coordination with community leaders when making decisions regarding our regional operations and activities, many of which, including the St. George and Atka halibut fisheries and tourism operations in Nelson Lagoon and Nikolski, were temporarily suspended due to pandemic related health concerns. These decisions were necessary but not without impacts, and resulted in reduced economic and employment activity last year.

APICDA was proud to help fund Atka's new health clinic (middle) through the APICDA Infrastructure Grant (AIG) and the Community Development Grant Program (CDGP). This project was a collaborative effort of regional and local partners including the Aleutian Pribilof Island Association (APIA), City of Atka, Indian Health Service, USDA, Rasmuson Foundation and APICDA. Other buildings pictured are Atka's new quarantine shelter and the Atka city office (light blue building). The shelter and the clinic were built using prefabricated modules assembled by Ahtna Environmental in the summer of 2021. Photo by Robert Gransbur.

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# **PROGRAMS**

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### **COMMUNITY DEVELOPMENT GRANT PROGRAM (CDGP)** 16

The Community Development Grant Program (CDGP) provides direct financial assistance to support priority initiatives identified by local leadership in the Community Development Plans (CDP) of Akutan, Atka, False Pass, Nelson Lagoon, Nikolski, and St. George. Grant funds are available to leverage other funding sources and can be used directly to create jobs, promote economic development, and support essential needs in each community.

The City, Village Corporation, and Tribe are each eligible to apply for funding to pursue projects listed on their CDP, and are requested to coordinate and seek concurrence with one another as part of the application process to ensure that the funded project will have community-wide benefits.

In 2020, APICDA's board approved a budget of \$300,000 for each eligible community to participate in this program, and APICDA granted awards for 10 community projects for a total of \$1.31 million in funding. Below is a summary of the completed projects that have transitioned from community goals to community assets since the grant's inception in 2019, in addition to current ongoing projects.

# **COMPLETED PROJECTS**

# False Pass \$442,000

• City of False Pass: Built a residential duplex to address the local housing shortage.

# Nelson Lagoon \$57,000

• NLG Tribal Council: Developed an Emergency Community Assistance Fund in response to the critically low salmon run in 2019.

# Nikolski \$300.000

• Nikolski IRA: Replaced the existing utility infrastructure by making significant upgrades to the potable water supply, storage, and distribution system.

# St. George \$143,400

• City of St. George (multiple projects): Used funding to support bulk fuel purchases; operational expenses for the St. George school to ensure continued facility access for students taking distance learning courses; and funding to help support the completion of the feasibility study for the St. George Harbor project.



CDGP funded duplex in False Pass. Photo by Nikki Hoblet.

We built a residential duplex to attract new families to False Pass with APICDA's Community Development Grant Program funding. The lack of family housing in our community directly affected the stability of our school due to low enrollment. False Pass now has the ability to welcome new families to ensure our school remains open, which also encourages established families to stay. Addressing the lack of housing has been a priority for a long time, our community is deeply grateful to APICDA for making the funding available." Nikki Hoblet, City of False Pass Mayor

### **ONGOING PROJECTS**

# Akutan \$600,000

• City of Akutan: Using grant funds for the design and construction of a community center / tsunami shelter facility for emergency preparedness and fellowship gatherings.

# Atka \$600.000

- Atka IRA: Grant funds are being used to create local job opportunities to help with environmental cleanup.
- · City of Atka: Using CDGP and Infrastructure Grant funding for the construction of a new health clinic facility.

# False Pass \$158,000

• False Pass Tribal Council: Funds will be used to replace and repair park equipment and upgrade the community greenhouse.

# Nelson Lagoon \$53,761

• NLG Tribal Council: Grant funds will be used to improve the local emergency response system by repairing and replacing fire hydrants.

# Nikolski \$300,000

• Nikolski IRA (multiple projects): Funds are being used for upgrading the power distribution system; offsetting the cost of internet access; and constructing cabins for subsistence and recreational use.

# St. George \$246,934

- City of St. George (multiple projects): Grant funds will be dedicated to repairing heavy equipment used to provide essential services, snow removal and road maintenance; and to create an assistant city administrator contract position to assist with securing infrastructure grants and project administration support.
- St. George Traditional Council: Funds will be used to assist the tribe with audit related accounting services.



Millie Prokopeuff, Larisa Prokopeuff, and Julie Dirks at Atka's new health clinic. Photo by APICDA.

Applications Accepted: Jan. 1 – Oct. 1 Information: apicda.com/programs Contact: programs@apicda.com

# **18 APICDA INFRASTRUCTURE GRANT (AIG)**

Since its inception, APICDA has been funding important infrastructure projects in its member communities. In 2020, we launched a revised grant program intended to better help APICDA's board prioritize and direct funding towards larger scale village-led infrastructure projects.

This competitive grant has proven to be a great resource to help APICDA communities leverage funds from state, federal and/or private sources. Each year the board may fund one large project or multiple medium to smaller projects, depending on the number of qualified applications received and funding available. In 2020, APICDA's board approved an award of \$300,000 for the construction of Atka's new health clinic and \$500,000 for the False Pass harbor house construction project.

APICDA is honored to help support the construction of a new health clinic in Atka, which is the culmination of many years of planning and fundraising from numerous entities. Over the past couple years there has been no designated health care facility and with the former clinic condemned, health care was offered temporarily in a residential duplex. The Akta clinic will be operated by the Aleutian Pribilof Islands Association (APIA) whose mission is to provide quality primary health care, emergency services, case management, access to care, home health monitoring for chronic patients, and specialty clinic care (dental, optometry, diabetes, etc.) visits.

The new harbor house project in False Pass is designed to provide support services to the local fishing fleet. It will create employment opportunities to ensure the safety, functionality, and maintenance of the harbor with consistent moorage collection. The facility will also support additional services such as laundry and shower access for the transient fleet, generating additional revenue for the City.

APICDA is excited to help further the social and economic development goals of our member communities through our revised Infrastructure Grant offerings.

Deadline: Sept. 30 Information: apicda.com/programs Contact: programs@apicda.com



Above: Architectural rendering of the new Harbor House in False Pass. An APICDA Infrastructure Grant funded project.

Right: Interior view of the new Atka health clinic funded by APICDA's Infrastructure Grant.



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False Pass Harbor. Photo by Gilda Shellikoff.

# GEAR REIMBURSEMENT GRANT

APICDA's staff and board continue to work closely with our communities to develop and improve upon programs to support fisheries access. As part of this initiative, the Gear Reimbursement Grant (GRG) was piloted in 2020 to help residents who participate in commercial fisheries and subsistence harvesting activities. The goal of the program is to aid residents in obtaining new and efficient gear to maximize their harvesting efforts by providing financial assistance to reimburse a portion of incurred costs.

The first year of the program proved popular with nearly an equal number of applications split between commercial fishing gear and subsistence supplies. The program reimburses up to \$5,000 for commercial fishing gear and \$1,000 for subsistence harvesting supplies. APICDA was pleased to help support Shane Hoblet, of False Pass, who received funding for a new Refrigerated Sea Water (RSW) system for his vessel. Holding fish in an RSW system can greatly aid in preserving the quality and freshness of the product until offload and often increases the ex-vessel price to the fisherman.

Akutan's Ivy Pelkey, and her family, practice an active subsistence lifestyle. Ivy has shared that a key component of subsistence practices is a set of values passed down through generations. Our board strongly believes that harvesting and processing wild foods is a cultural cornerstone, strengthening ties between people and the land, and is intertwined with traditional skills and cultural practices. Ivy was pleased to use the GRG to help purchase new nets for personal use fishing with her family.

In the first year of the program, 21 eligible reimbursements were made totaling over \$37,000 paid to 11 residents with subsistence applicants and 10 to commercial fishers.

Applications Accepted: March 1 – Dec. 1 Information: apicda.com/programs Contact: ops@apicda.com

The Gear Reimbursement Grant (GRG) covers a wide selection of gear and supplies, in addition to fuel, vessel storage fees, and shipping of eligible items. The GRG range is so broad APICDA developed this new logo for the program to visually capture a sampling of eligible items.

# An APICDA Program



Top left: Michael Swinney, of Atka, used the Gear Reimbursemen Grant for bike fuel. Photo taken by Larisa Prokopeuff.

Top right: Brandon Tcheripanoff, of Akutan, catches a fish with a new net. Brandon's aunt, Ivy Pelkey, utilized the Gear Reimbursement Grant program for subsistence gear in 2020.

Bottom: Shane Hoblet's F/V The Aleut Son. Photo by Calum Hoblet. 21

n Bite. Photo by Nikita Beresk

# 22 IN-REGION EMPLOYMENT

APICDA provides meaningful employment opportunities for residents in our member communities and throughout the Aleutian Pribilof region. These include jobs and paid internships with APICDA and its subsidiary companies, regional programs that provide fisheries access, community programs that fund local entities, and partnerships with seafood industry organizations and companies. Despite COVID-19 pandemic related challenges in 2020, APICDA supported \$1,262,685 in wages and additional contributions through affiliates and programs.

In recent years APICDA has redirected some of our traditional operations efforts to address growing and immediate needs through a community-driven program model. APICDA has expanded our programs to support community-identified priorities that both directly and indirectly create employment opportunities in the region. The COVID-19 pandemic had an economic impact in the region with Tourism's seasonal suspension, regional contractors not working in our member communities due to travel restrictions, and vessels not switching crews out as frequently to reduce exposure to the virus.





IN-REGION EMPLOYMENT	Individuals	Wages
Management/Administration	7	\$489,956
Board Members	9	\$160,200
Community Liaison Officers (CLO)	6	\$71,000
Other Fishing	18	\$264,525
Internships	7	\$48,782
Other Employment	5	\$35,101
APICDA Programs	44	\$193,121
Total	96	\$1,262,685

# TOURISM

APICDA's Tourism division offers world-class destination fishing and hunting opportunities to Alaskans and out of state visitors, and local job opportunities for residents from Nikolski and Nelson Lagoon who act as hunting and fishing guides and provide managerial support. With guidance from Nelson Lagoon and Nikolski community residents, APICDA made the difficult decision to suspend all Tourism operations for the 2020 season due to safety concerns surrounding the COVID-19 pandemic. While a very difficult decision, staff, stakeholders and clients were all committed to doing their part to minimize the spread of the virus in rural western Alaska, which became of particular concern to the APICDA region with its limited access to health care services. Like many others, APICDA's 2020 priorities and decision making was focused on doing everything possible to keep people safe.

With the program operating four distinctive lodges and camps, the Sandy River Lodge, the Ugludax Lodge, the Sapsuk River camp and the Steelhead Creek camp, the necessary decision to suspend operations impacted over 200 clients and 22 employees. Local businesses were also economically affected, where goods and support services are usually sourced, including fuel, lodging, and air and ground transportation services.

Staff worked hard to successfully rebook most trophy hunting and sport fishing clients for the 2021 seasons and created a Supplemental Work Program for local employees to help provide income generation to offset lost wages. The department's refocused efforts included jobs for four local employees who worked at the Ugluda $\hat{x}$  Lodge in Nikolski to address deferred maintenance and repair projects and vehicle overhauls. The program included completing major repairs for the satellite hunting cabin 40 miles away from the main lodge. We are excited and ready to safely welcome back clients to our world-class reindeer trophy hunting destination in 2021 that holds every current method class record for reindeer hunting.





Left: Nikolski's satellite hunting cabin renovation project included installing a new door and windows. The project was completed during the COVID-related Tourism closure by local employees.

Right: Joey Winters stands beside the fully packed Polaris on the way to Nikolski's satellite hunting cabin 40 miles from the Ugluda' Lodge. 23

# HALIBUT FISHERIES

Many community fishing operations throughout coastal Alaska were largely disrupted in 2020 due to safety concerns and logistical challenges posed by the COVID-19 pandemic. In a typical year, APICDA provides essential operational and quota management support for resident fishermen in Atka and St. George. Both communities are historically dependent on their small boat halibut fisheries, which provides important income and offers one of the only local private sector employment opportunities.

To help address pandemic-related hardships while continuing to support our small boat fishermen in the Aleutian-Pribilof region, APICDA created an Emergency Relief Program for captains and deckhands in St. George. The program was intended to help mitigate the temporary plant closure in St. Paul, which was a community decision to help prevent the spread of the virus. In a normal season, resident small boat fishermen and their crew fully harvest their 4C CDQ allocation, which has equated to nearly 60,000 lbs of landings in recent years. APICDA supports the local fishery by providing a buying station and tendering from its company-owned vessel, the Aleutian-Pribilof 2, to nearby St. Paul for processing.

In response to the pandemic, the National Marine Fisheries Service (NMFS) implemented an emergency rule change that temporarily relaxed transfer restrictions on halibut quota. APICDA was pleased to help facilitate a quota leasing opportunity for Atka resident fishermen. In addition to administrative support, APICDA supported the vessel expenses, providing six quota holders access to a market, the ability to fully harvest their IFQ shares, and the opportunity to take home 100% of their leased earnings.

Mark Merculief, of St. George explained that the 2020 season was the first time he had not commercially fished for many years. He is usually on the water every day that there is a weather window from early June to late August prospecting and fishing for halibut. Although challenging, he tried to make the most of the summer, working in the APICDA sponsored community greenhouse and engaging in more subsistence activities, gathering berries, collecting murre eggs and participating in the northern fur seal harvest. While he certainly looks forward to the next commercial fishing season, Mark tried to embrace 2020 as an opportunity to devote time to summer activities that he would otherwise have been too busy for, with fishing and vessel maintenance.



Pat Pletnikoff (right), halibut fishing with his brother, Perfenia Pletnikoff in the Bering Sea, 2005.





MEMORY ETERNAL Patrick (Pat) Pletnikoff, the Mayor of St. George and tireless advocate for the people of the Pribilof Islands, passed away on August 14, 2021. Pat served on APICDA's board from 2006 to 2014, in addition to his other past roles as a commercial fisherman, Aleutian Pribilof Islands Association staff member, and a board member for the St. George Tanaq Corporation and the Aleutian Housing Authority. Pat was a passionate leader, steadfast in his devotion to his community, the environment, and improving the quality of life for the residents of St. George and the region. 25

Background: St. George vessel. APICDA Archive.



# TRAINING & EDUCATION

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Background: Berries gathered by the Qawalangin Tribe for the elders, Julieanne Berikoff, APICDA Intern from Unalaska. Photo by Landen Shaishnikoff.

### **POST-SECONDARY SCHOLARSHIPS** 28

### EMIL BERIKOFF, SR. MEMORIAL SCHOLARSHIP\*

The Emil Berikoff, Sr. Memorial Scholarship (EBMS) program helped to fund the education of seven proud college graduates in 2020. This scholarship supports community residents pursuing educational opportunities by assisting them with scholarship funds to pay for tuition, supplies, and living expenses associated with attaining a degree.

APICDA is very proud of the hundreds of EBMS recipients who have gone on to serve the people of the region and the state including Unalaska's Alanna Kochuten who is a 2020 graduate of the California State University Maritime Academy. Alanna earned her bachelor's degree in Marine Transportation with a USCG Unlimited Tonnage 3rd Mates license. She is a new member of the Masters, Mates & Pilots Union and currently works on container ships. She acts as an officer on watch of the ship's bridge at sea, and in port she maintains a cargo watch to ensure the safety of the ship, port, environment, and the safe operation of all machinery related to cargo operation. In addition, Alanna is charged with the safety and lifesaving equipment onboard, which she inspects daily.

Alanna Kochuten, of Unalaska, earned a bachelor's dearee in Marine Transportation from the California State University Maritime Academy in the spring of 2020.

Alanna shared a few heartfelt words with APICDA about her journey, "When I was in high school, I would have never in my wildest dreams imagined I would go to college, and not in a million years — graduate! I let the financial burden fog my mind, and make me believe it wasn't possible, but I made it happen, and so can you! There are so many opportunities out there, you just have to find and work for them. I am incredibly proud to be working in a male dominant industry, representing not only women, but Alaska Natives and Native Americans. We all want nothing more than to see our people thrive."

In addition to the EBMS program, APICDA offers other support to enrolled students, including

a GPA-based scholarship, an internship-based scholarship, an additional competitive college and vocational scholarship program, a student loan repayment program, student care packages, and a student-centered newsletter. In total, APICDA awarded \$237,867 in college and vocational scholarships throughout 2020.

TRAINING & EDUCATION	Individuals	Awards
Post-Secondary Education	50	\$159,524
Voc-Tech	19	\$78,342
School Grants		\$48,000
Total	69	\$285,866

\*The Emil Berikoff, Sr. Memorial Scholarship (EBMS) is named in honor of the late Emil Berikoff, Sr. from Unalaska. Emil served on the APICDA board for 15 years prior to his passing in 2011. His contributions as a trusted board member and community leader were invaluable.

Dani Merculief November 13.41 10:13 PM



Deadlines: July 1, Nov. 15, April 1 Information: apicda.com/programs Contact: education@apicda.com

Danielle Merculief reached out on social media to thank APICDA for her student care package surprise. Each fall, APICDA supports our hardworking college students with care packages to cheer them on through midterm exams.

# VOCATIONAL TRAINING SCHOLARSHIPS

As part of APICDA's mission to support economic development in the region, the Supplemental Education Scholarship and the Haginaa Kidul (Helping to Grow) Vocational Scholarship are designed to help residents attend vocational schools or training programs related to workforce development.

In 2020, APICDA strongly encouraged scholarship applicants to consider online training options due to COVID-19 safety concerns, however, prior to pandemic related travel restrictions, APICDA awarded \$78,342 for workforce development training for 19 community residents.

In January 2020, eight residents from St. George, Nelson Lagoon and Atka earned scholarships to attend the Alaska Young Fishermen's Summit (AYFS) in Juneau. Established lvy Pelkey. in 2007 by the Alaska Sea Grant Marine Advisory Program, the AYFS is a three-day networking and skill-building conference geared towards the next generation of Alaska fishermen. Representatives from the policy, banking, safety, insurance, and harvesting sectors shared their knowledge and experience with the roughly fifty attendees.

In February 2020, APICDA sponsored Northern Industrial Training, LLC (NIT) to conduct Microsoft Office training in Akutan. NIT is a vocational training institution based in Palmer, AK that offers a wide variety of vocational training courses. In today's workforce, digital skills and familiarity with common software products are a necessity at many career levels. We were pleased that six participants attended NIT's week-long training and received certificates of completion for Microsoft Office Excel, Outlook, and Word, as well as NIT's 40 Hour Microsoft Office Training "Boot Camp" Certificate.





Northern Industrial Training Class Participants, February 2020, Akutan, AK: Jessie Connor, Ariana Rehrig, April Pelkey, Jacob Stepetin, Sarah Bereskin, and

Alaska Young Fishermen's Summit Attendees from Nelson Lagoon and St. George, Juneau, AK, January 2020. L to R: Samantha McNeley, Darren Johnson, Angela Johnson, Steve Ricci, Tracy Lekanof, Mark Merculief, Hertha Kashevarof and Luke Fanning. Photo by APICDA.

Supplemental Education Scholarship Deadline: 10 business days prior to tuition due date. Information: apicda.com/programs Contact: education@apicda.com

Background: Nikolski. Photo by Tanya Lestenkof.

### HAGINAA KIDUL (HELPING TO GROW) - NEW SCHOLARSHIP OPPORTUNITY

The APICDA board advocated for a new regional educational initiative in 2020 that grew into the Haginaa Kidul (Helping to Grow) Scholarship Program. The board recognizes the interconnectedness of students and communities within the Aleutian/Pribilof region and believes expanding access to education and training offerings, beyond our CDQ member communities, helps increase opportunities for collaboration, information sharing, and networking, and in turn, will help grow and strengthen our regional economy. Guided by this vision, APICDA created the Haginaa Kidul (Helping to Grow) Scholarship Program to offer a new source of funding for college and vocational training.

The competitive scholarship offers 10, \$2,000 scholarships to all residents of APICDA's six CDQ member communities in addition to the Aleutian communities of Adak, Cold Bay, King Cove, Sand Point and Unalaska.

The college scholarship award committee was inspired by the quality of applications that included heartfelt personal essays of hard work, gratitude, career goals, and hope for the future of the region. As 2020 award recipient Hailey Wilson from Unalaska shared, "After completing my bachelor's degree in Montana, I would love to return to the Aleutian/Pribilof region and teach by the ocean, where I grew up. Throughout my time in the classroom as a high school student aide at Unalaska's Eagle's View Elementary School, I saw each student grow exponentially in short periods of time. This has inspired me to continue making positive connections with kids, and I look forward to doing so as I become a teacher. If the opportunity presents itself, I would be honored to return to Unalaska or teach in a village in the region. By becoming a teacher, I will be able to help small-community kids make big connections. My teachers have opened countless doors for me, and I plan to use my experience in a small town to inspire my students to dream."



College scholarship applications are evaluated using a criterion focused on community engagement, future regional contributions, and the connection between selected educational path and career aspirations.

Our board understands that investing in leadership and a trained workforce in our region is imperative for the future. APICDA applauds Hailey's and her peers' ambition and drive to seek a career path that supports youth and families, economic development, and community sustainability.

College Deadline: June 1 Vocation Training Deadline: 30 business days prior to tuition due date. Information: apicda.com/programs Contact: education@apicda.com



Hailey Wilson, 2020 Haginaa Kidul scholarship recipient.

### INTERNSHIPS 32

APICDA's internship program offers a wide variety of employment opportunities that are designed towards fostering career and educational goals through exposure to hands-on work experience in a learning-based environment. APICDA supported seven successful and safe internships in 2020 during the COVID-19 pandemic.

### 2020 INTERNSHIP PROGRAM HIGHLIGHT

### Jerimiah Balamoutoff

The first winter after completing high school, Jerimiah Balamoutoff participated in APICDA's Employment Internship Program with the City of False Pass's Public Works Department and was employed as a Public Works Laborer. The department is responsible for maintaining public buildings, transportation infrastructure including the city's dock and roads, and water, sewer, and electrical services.

Working closely with full-time staff, Jerimiah received training on carpentry, safety procedures, operating heavy equipment, electrical tasks, welding, septic pump operations, the water filtration/treatment process and the storage and distribution system maintenance. Due to the department's broad scope of responsibilities, Jerimiah had the opportunity to complete a wide variety of tasks and gain tangible job skills.

Jeremiah's supervisor enjoyed sharing the knowledge he has gained over a long career in construction and skilled trade-related work. In addition to gaining valuable job skills, the timing of the internship was perfect for Jerimiah because he was able to work during the slow winter months before his summer fishing season.

APICDA, in partnership with entities like the City of False Pass, strives to provide meaningful internship opportunities to youth, enrolled college students, and community members interested in gaining general employment experience in new fields.



# YOUTH INTERNSHIP PROGRAM

This program introduces youth, ages 14-17, to new employment opportunities. Youth partner with a mentor and gain valuable work experience, helping to bridge the gap between school and their career path.

### **COLLEGE INTERNSHIP PROGRAM**

The APICDA College Internship Program provides employment opportunities for residents who receive the Emil Berikoff, Sr. Memorial Scholarship (EBMS). The program assists in placing students in summer internships that complement and support their educational goals. This internship is available during the summer for three months.

### **EMPLOYMENT INTERNSHIP PROGRAM**

APICDA offers the Employment Internship Program to residents interested in gaining work experience. Internships are available within the APICDA family, subsidiaries, partnerships and other organizations affiliated with the region.

# WORK INVEST NOW SCHOLARSHIP PROGRAM (WIN)

College and Youth interns who successfully complete their internship are eligible for the WIN scholarship. This scholarship supports students academically while encouraging employment through APICDA and regional organizations. College students in good standing are eligible for \$2,000 in addition to the EBMS scholarship award. Youth are eligible to save \$500 toward college or trade school each year of participation and can earn up to \$2,000 total.

College / Youth Internships Deadline: March 15 Employment Internship Deadline: Rolling Information: apicda.com/programs Contact: education@apicda.com

niah Balamoutoff operating a Bobca Ig his internship with the City of alse Pass's Public Works Department

## 2020 INTERNS

### **College Interns**

Nikka Dirks, Atka APICDA Media/Programs

Elizabeth Mears, Unalaska Qawalangin Tribe of Unalaska, Office Assistant Intern

Kayla Villamor, Unalaska Iliuliuk Family & Health Services, Inc. (IFHS), Medical Assistant Intern

Kiara Villamor, Unalaska Iliuliuk Family & Health Services, Inc. (IFHS), Medical Assistant Intern

Julieanne Berikoff, Unalaska Qawalangin Tribe of Unalaska, Environmental Intern

# **Employee Interns**

Jerimiah Balamoutoff, False Pass City of False Pass, Public Works Laborer Intern

Lisa Tran, Unalaska Qawalangin Tribe of Unalaska, Office Assistant Intern



collection.

APICDA offers an annual grant in the amount of \$12,000 to schools in each of our CDQ communities and Unalaska (ex-officio). This grant supports educational activities that enhance students' knowledge of our oceans and fisheries. In 2020, schools across the nation and in APICDA communities were forced to close their doors during the COVID-19 pandemic, which compelled some schools to amend, postpone or cancel their school grant plans. Yet some were able to take an adaptive approach and continued their school grant activities during the 2019-2020 school year.

Students at Yakov E. Netsvetov School in Atka were fortunate to work with Sheryl Sotelo, a nationally recognized science teacher and Einstein fellow, who provided hands-on, collaborative STEM projects designed uniquely for rural Alaska communities like Atka. As part of their primary project, students constructed underwater robots to explore local marine terrain and sea life. This highly interactive project introduced students to buoyancy concepts, equipment maintenance and care and proper data collection.

hatchery supplies.

Background: False Pass

# SCHOOL GRANTS

In 2020, the Fisheries/Salmon Hatchery Program at the Unalaska City School District (UCSD) entered its third decade of operation. Despite the setbacks caused by the pandemic, students successfully harvested, fertilized and reared coho eggs in the hatchery through the salmon's early developmental stages. Approximately 5,800 fry were released the following May into the salmon's native habitat. This hands-on program introduces approximately 215 students to the life cycle stages of salmon and sustainable fisheries applications and practices in Alaska. High school students who successfully complete the program have the option to earn a high school credit either in science or career and technical education. The UCSD partially used their school grant funds to upgrade laptop computers and purchase consumable

Left: Students constructed underwater robots to explore local marine terrain and sea life as part of Atka's school grant. The project introduced students to buoyancy concepts, equipment maintenance and care, and proper data

Right: Damien Zaochney-Truong practices controlling a robot capable of taking underwater videos.

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# COMMUNITY ENGAGEMENT

Volleyball game in Nelson Lagoon. Photo by Katie Johnson, APICDA Community Liaison Officer.

# SUPPORT FOR REGIONAL ACTIVITIES

APICDA supports philanthropic initiatives and programs that are strategically aligned with our mission. In 2020, many of the events that we traditionally support, like culture camps, were suspended due to the COVID-19 pandemic. However, the Cultural Heritage Department at the Aleutian Pribilof Islands Association (APIA) found a creative way to carry on the spirit of culture camps by designing and implementing virtual art classes. They hosted model lqyax building classes taught by Teresa Smith, of False Pass, and Unangax Paint Nights taught by Danielle Larsen. APICDA was pleased to support these creative endeavors by sponsoring residents' attendance and through donations of supplies, shipping, and instructor stipends.

APICDA also offers an annual miscellaneous grant to each of its communities to support cultural and enrichment activities at the community-wide level. This discretionary grant, which can be requested in whole or in installments throughout the year, can be used to fund smaller scale projects that do not fit within the traditional scope of APICDA's established programs, but that have wide reaching benefits. APICDA encouraged communities to use this funding source when it became safe to host events. Atka creatively used a portion of their miscellaneous grant to host a social distanced town cleanup week event with daily prizes as part of their Atka Day celebration, to mark the 32nd anniversary of the City's incorporation.



Left: Teresa Smith, of False Pass, teaches a model Iqyax build class virtually. Photo courtesy APIA. Above: Atka youth at a pumpkin carving gathering.

# **COMMUNITY ENGAGEMENT**

### **COMMUNITY LIAISON OFFICERS**

APICDA has successfully operated the Community Liaison Officer (CLO) program for many years. With the COVID-19 pandemic in 2020 and the accompanying travel restrictions, our CLOs did remarkable work, providing on the ground support, sharing information about APICDA's employment and scholarship offerings, promoting both new and existing programs, and safely hosting educational activities and community events while following state and local restrictions and health mandates.

Although in person engagement was limited in 2020 due to the pandemic, our CLOs adapted and came up with innovative ways to connect to community members. For example, a new practice was embraced called "porch drops," which allowed CLOs to deliver project materials safely by leaving items on the porches or front doors of community members' homes.

A special thank you to our dedicated team of CLOs who truly went above and beyond to serve their communities in 2020!

Akutan: April Pelkey / False Pass: Melanie Hoblet / Nelson Lagoon: Katie Johnson / Atka: Marii Swetzof / Nikolski: Vincent Lestenkof / St. George: Sarah Merculief / Unalaska: Harriet Berikoff





Marii Swetzof, Atka's CLO, shared that being a CLO is important to her because it provides an opportunity to advocate for the people of Atka by sharing feedback, suggesting program enhancements, and engaging with the other CLOs from the region regularly to exchange ideas. In addition, providing essential information and answering questions about APICDA's educational and vocational training offerings helps Atka residents meet their career goals, which helps to strengthen their local economy. Marii has been a CLO since 2017 and offers on the ground support for the administration and outreach of APICDA's programs

Marii Swetzof leads a jam making activity with the youth of Atka. Participants pictured are Alex Zaochney-Truong , Damien Zaochney-Truong and Nadia Dushkin.

CLOs distributed school supplies in September o welcome students back to school. Students from False Pass are pictured above: Rylee Mulkey, Ellie Hoblet, Hazel Yatchmeneff, Makena Sandell, Charlie Amsberry, Hanna Yatchmeneff, Leah Hoblet, and Liam Hoblet.

# **ALEUTIAN MARKETPLACE FELLOWSHIP COMPETITION**

The Aleutian Marketplace is a partnership between APICDA, the Aleut Corporation, Wells Fargo and TelAlaska. The program works with community members, small business owners, entrepreneurs, and creative people throughout the Aleutian-Pribilof region to explore business concepts and collaborate about entrepreneurship opportunities to help develop the regional economy.

In early 2020, the Aleutian Marketplace awarded seed money prizes for its small business development contest. The grand prize winner was Jana Kennedy of False Pass with the family-owned Happy Caves Buildings company. Jana identified the lack of available housing, business space, and dwellings for recreational activities in her successful proposal to create small buildings out of shipping containers. Jana won \$7,000 in seed money startup funds as the first-place winner.

Second place was awarded to Nicholai Tutiakoff of Unalaska. His \$5,000 in winnings helped to launch his "Fish On" charter business. Nicholai's business offers fishing charters, bird watching, wildlife viewing, and business cargo transport.

Third place went to Stephen Kennedy, also of False Pass, who was awarded \$3,000. He plans to run a local internet provider service, Happy Caves Internet, where demand is great during the fishing season with the influx of processing workers.

Part of the competition program was developed to support small business development in the Aleutian-Pribilof region through established training and mentorship opportunities at statewide events that cater to innovators and entrepreneurs. This model relied heavily upon travel, event attendance, and networking, which was not feasible in 2020 due to the pandemic, so the program was redirected to delivering high value content to participants through monthly small-business oriented webinars.

In addition to the competition, four webinars were held in 2020 with topics covering: starting an Etsy store, social media marketing, and the business fundamentals of mariculture. The mariculture workshop was led by Tamsen Peeples, a mariculture specialist funded through the USDA Rural Development Business Grant and the Alaska Fisheries Development Foundation (AFDF), in partnership with APICDA and the Southwest Alaska Municipal Conference (SWAMC). APICDA has been proud to help collaborate on initiatives to advance the development of mariculture as a way to help diversify fisheries based economies in coastal communities.











Top: First and third place 2020 Aleutian Marketplace winners, Jana and Stephen Kennedy, pictured with their children in False Pass. The Kennedys won two prizes in the competition for submitting a proposal to create tiny homes out of shipping containers and a plan to operate a local internet provider service in False Pass.

Bottom: Tamsen Peeples and Riley Smith led an informative presentation on mariculture as part of the Aleutian Marketplace webinar series.

MARICULTURE

# Mariculture Opportunities & Next Steps



Presented to: Aleutian Marketplace Small Business Fundamentals September 30, 2020

> Presented by: Riley Smith (AFDF)



Background: Unalaska, Summer Bay Beach. Photo by Jennifer Kost-Dirks.



Background: Fishing net, False Pass. APICDA Archive.

# **ALEUTIAN LONGLINE COMPANY**

APICDA was proud to increase its interest in the Pacific cod freezer longline sector in 2020 when Prowler Fisheries, an APICDA Joint Ventures' subsidiary, merged its active cod assets with Aleutian Spray Fisheries (ASF) to form the Aleutian Longline Company (ALC). This represented a watershed moment in our organization's history, having had an ownership interest in Prowler since 1997 and serving as the managing partner since 2013. This merger ultimately resulted in a 50/50 partnership between Prowler and ASF. The newly formed company's impressive fleet of longliners now consists of the F/V Arctic Prowler, F/V Ocean Prowler, F/V Siberian Sea, and the F/V U.S. Liberator. The freezer longline fleet is known for its low impact sustainable harvesting practices, low bycatch rates and exceptional quality product that captures high market value.



F/V Siberian Sea and F/V U.S. Liberator. Photo by Alex Yocom.

The formation of ALC expands our partnership with Aleutian Spray Fisheries, who we have enjoyed a successful business relationship with on the F/V Starbound, a pollock catcher processor, since 1999. We have tremendous gratitude for Aleutian Spray's strong management team and crew, who did an outstanding job of managing our partner boats during a very challenging year navigating the pandemic and working tirelessly to keep everyone safe and operations successfully running.

Our strategic subsidiary partner investments have helped APICDA achieve our mission under the CDQ program, allowing us to significantly increase contributions to our communities and expand our program offerings. APICDA's long-term investment in Prowler Fisheries is outlined in the timeline below.



Arctic Prowler.

1997	1998 – Prowler, LLC acquires the F/V	2002 – The Coastal Village	2011 – Construction of the F/V Arctic Prowler		2016 – E	
	Bering Prowler (formerly known as	invests in the Prowler, LLC	begins in Ketchikan. It is the first large		Prowler	
	the F/V Pacific Monarch).	and the F/V Bering Prowle	commercial fishing vessel built in Alaska.		and sells	
<ul> <li>1997 – APICDA Joint Ventures (AJV), the Prowler Partnership (BJ Ventures and Omega-3), and Wrenchhead, LLC formed Prowler, LLC to acquire and operate the F/V Prowler. Company shares consist of the Prowler Partnership 51%, AJV 25%, and Wrenchead, LLC 24%.</li> <li>APICDA Joint Ventures and the Ocean Prowler Partnership formed the Ocean Prowler, LLC to acquire and operate the F/V Ocean Prowler. Ownership interest includes the Ocean Prowler Partnership at 75% and AJV at 25%.</li> </ul>		2000 – The Coastal Villages Region Fund invests in the Ocean Prowler, LLC (F/V Ocean Prowler). Company shares consist of the Ocean Prowler Partnership 60%, AJV 20%, and Coastal Villages Longline, Inc 20%.	2009 – Coastal Villages Longline's ownership in the Prowler, LLC and Ocean Prowler, LLC is bought out by the existing partners. Ocean Prowler LLC (F/V Ocean Prowler) and Prowler LLC (F/V Prowler and the F/V Bering Prowler) merge and form a new company known as the Alaska Longline Company, LLC. Alaska Longline is a partnership between APICDA Joint Ventures and a partnership of Wrenchhead LLC, Omega-3 and BJ Ventures. The company acquired the F/V Gulf Prowler and Jubilee Fisheries which comprised the F/V Kjevolja and F/V	2010 – Alaska Longline's partnership agreement is between APICDA Joint Ventures, BJ Ventures, LLC, Wrenchead, LLC and Omega-3 Inc, with each partner owning 25% of the corporation. John Winther manages the vessels: F/V Prowler, F/V Ocean Prowler, F/V Bering Prowler, and the F/V Gulf Prowler.	consists of five vessels includin the F/V Prowler, F/V Ocean F, Prowler, F/V Bering Prowler.	lt d rship ding,

Zenith, which were sold.



F/V Ocean Prowler. APICDA Archive.

– Blue North takes over the day-to-day management of ler Fisheries and its subsidiary, Blue North Trading, markets ells the frozen-at-sea products produced by the Prowler vessels. 2020 - F/V Bering Prowler is sold and converted to a crab platform.

2020

2018 – BJ Ventures, LLC sells shares to partners. The company becomes a 33% partnership between APICDA Joint Ventures, Wrenchhead, LLC, and Omega-3, Inc. The F/V Prowler is sold and the aging F/V Gulf Prowler is retired.

2019 – APICDA Joint Ventures buys out partners and owns 100% of the three vessel fleet, the F/V Ocean Prowler, F/V Bering Prowler, and F/V Arctic Prowler.

2020 – Aleutian Longline Company (ALC) is formed as a partnership between Prowler Fisheries and Aleutian Spray Fisheries. Prowler Fisheries initial interest is 35.99%. In late 2020. Prowler Fisheries increases its ownership interest to 50% of Aleutian Longline, LLC.

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# 4 SUBSIDIARIES

### APICDA JOINT VENTURES, INC.

A wholly-owned for-profit subsidiary of APICDA formed in 1994. The majority of companies are consolidated under APICDA Joint Ventures.

# ALEUTIAN ADVENTURES, LLC

A wholly-owned subsidiary of APICDA Joint Ventures. This company controls and operates the assets that support our sport hunting and fishing activities in the communities of Nikolski, Nelson Lagoon and other remote areas of the Alaska Peninsula and Aleutians.

## APICDA VESSELS, INC.

A wholly-owned subsidiary of APICDA Joint Ventures. This company manages and operates fishing and support vessels. Through Dec. 31, 2020, the company operated two vessels: AP1 and AP2.

# ATKA PRIDE SEAFOODS, INC.

A 50/50 partnership between APICDA Joint Ventures and the Atka Fishermen's Association, organized as a subchapter C corporation.

### **KAYUX DEVELOPMENT, LLC**

A 50/50 partnership between APICDA Joint Ventures and the St. George Tanaq Corporation. This company is dedicated to upland development associated with commercial activities in Tract I, Zapadni Bay Harbor on St. George Island.

# NELSON LAGOON STORAGE COMPANY, LLC

A 50/50 partnership between APICDA Joint Ventures and the Nelson Lagoon Tribal Council. The company operates a gear and vessel storage business in Nelson Lagoon to support the local salmon fisheries.

# **PROWLER FISHERIES, LLC**

A wholly-owned subsidiary of APICDA Joint Ventures. On June 1, 2020, Prowler Fisheries, LLC merged operating assets of two subsidiaries, Arctic Prowler, LLC and Ocean Prowler, LLC with an outside entity and formed Aleutian Longline, LLC.

# STARBOUND, LLC

APICDA Joint Ventures owns 20 percent of this pollock trawl catcher/processor. Other partners include Aleutian Spray Fisheries (75 percent), and Karl Bratvold (5 percent). Aleutian Spray serves as the managing partner. This vessel harvests and processes approximately 80 percent of APICDA's pollock CDQ quota.

# UGLUDAŶ LODGE, LLC

Owned by APICDA Joint Ventures and operated by Aleutian Adventures. AJV operates the Ugludax Lodge in Nikolski on Umnak Island as a world class reindeer trophy hunting destination and holds every current method class record for reindeer hunting.

# FALSE PASS SEAFOODS, LLC

A 75/25 partnership with Trident Seafoods and APICDA Joint Ventures. The plant, located in False Pass, operates seasonally, processing all species of salmon into frozen H&G product. In 2019, APICDA JV exercised its right to sell its interest in False Pass Seafoods LLC to Trident Seafoods. A dispute arose over the price to be paid by Trident for the purchase and the dispute was ongoing in 2020.

# FALSE PASS FUEL FACILITY, LLC

A 75/25 partnership with Trident Seafoods and APICDA Joint Ventures. False Pass Fuel Facility supplies fuel for local heating and road vehicle needs, plant operations, the City of False Pass and the regional fishing fleet. Trident Seafoods has agreed to purchase AJV's interest in False Pass Fuels along with its interest in False Pass Seafoods.

# ALEUTIAN LONGLINE, LLC

On June 1, 2020, Prowler Fisheries, LLC merged operating assets of two subsidiaries Arctic Prowler, LLC and Ocean Prowler, LLC with an outside entity and formed Aleutian Longline, LLC. Prowler Fisheries, LLC owns 50 percent of Aleutian Longline LLC, which consists of four longline catcher processors that harvest and process Pacific cod and sablefish in the Bering Sea and Gulf of Alaska.





# ALEUTIAN PRIBILOF ISLAND COMMUNITY DEVELOPMENT ASSOCIATION

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